



WEST (OUTER) AREA COMMITTEE

**Meeting to be held at Pudsey Town Hall in the Council Chamber
on Friday, 8th December, 2006 at 2.00 pm**

MEMBERSHIP

Councillors

Mrs A Carter	-	Calverley and Farsley
A Carter	-	Calverley and Farsley
F Robinson	-	Calverley and Farsley
M Coulson	-	Pudsey
J Jarosz	-	Pudsey
R Lewis	-	Pudsey
A Blackburn	-	Farnley and Wortley
D Blackburn	-	Farnley and Wortley
L Russell	-	Farnley and Wortley

Co-optees

Rev Kingsley Dowling	-
Melanie Ellyard	-

**Agenda compiled by:
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Maria Lipzith

**Area Manager: Steve Crocker
Tel: 395 0966**

A BRIEF EXPLANATION OF COUNCIL FUNCTIONS AND EXECUTIVE FUNCTIONS

There are certain functions that are defined by regulations which can only be carried out at a meeting of the Full Council or under a Scheme of Delegation approved by the Full Council. Everything else is an Executive Function and, therefore, is carried out by the Council's Executive Board or under a Scheme of Delegation agreed by the Executive Board.

The Area Committee has some functions which are delegated from full Council and some Functions which are delegated from the Executive Board. Both functions are kept separately in order to make it clear where the authority has come from so that if there are decisions that the Area Committee decides not to make they know which body the decision should be referred back to.

A G E N D A

Item No	Ward	Item Not Open		Page No
1			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 25 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded)</p>	
2			<p>EXCLUSION OF PUBLIC</p> <p>To identify items where resolutions may be moved to exclude the public</p>	
3			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration</p> <p>(The special circumstances shall be specified in the minutes)</p>	
4			<p>DECLARATION OF INTERESTS</p> <p>To declare any personal/prejudicial interests for the purpose of Section 81(3) of the Local Government Act 2000 and paragraphs 8 to 13 of the Members Code of Conduct</p>	
5			<p>APOLOGIES FOR ABSENCE</p>	

Item No	Ward	Item Not Open		Page No
6			<p>OPEN FORUM</p> <p>In accordance with Paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Area Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair</p>	
7			<p>MINUTES OF THE PREVIOUS MEETING 3RD NOVEMBER 2006 AND ANY MATTERS ARISING</p> <p>To confirm as a correct record the attached minutes of the meeting held on 3rd November 2006.</p>	1 - 8
8	Armley; Bramley and Stanningley; Calverley and Farsley; Farnley and Wortley; Pudsey;		<p>YOUTH DEVELOPMENT WORKER FOR INNER AND OUTER WEST LEEDS</p> <p>To note a report by the Director of Neighbourhood and Housing introducing Mark Metcalf who has recently been appointed as Youth Development Worker For Inner and Outer West Leeds.</p> <p>(Executive Function)</p>	9 - 10
9			<p>COMMUNITY SAFETY ISSUES - OUTER WEST LEEDS</p> <p>To note a report of the Director of Neighbourhoods and Housing introducing Inspector Tom Horner from West Yorkshire Police who will give an update on Community Safety issues in Leeds for the past six weeks.</p> <p>(Executive Function)</p>	11 - 12

Item No	Ward	Item Not Open		Page No
10			<p>ALMO REVIEW</p> <p>To note a report and presentation submitted by the Director of Neighbourhoods and Housing to advise Members on the progress of the review of ALMOs in Leeds.</p> <p>(Executive Function)</p>	13 - 42
11			<p>MAKING LEEDS BETTER - PROGRESS REPORT</p> <p>To note a progress report by the Making Leeds Better Programme and the resolution of the National Health Service (NHS) Board meeting held on 19th September 2006.</p> <p>(Council Function)</p>	43 - 50
12	Calverley and Farsley; Farnley and Wortley; Pudsey;		<p>METRO BUS STATION UPDATE</p> <p>To note a report by the Director of Neighbourhoods and Housing to update Members on the progress with the proposals for Pudsey Bus Station.</p> <p>(Executive Function)</p>	51 - 54
13	Calverley and Farsley; Farnley and Wortley; Pudsey;		<p>PUDSEY PARK UPDATE</p> <p>To note a report by the Chief Recreation Officer on the plans to refurbish the playground, merge the Pets Corner with the Aviary Aquarium Complex and landscape the former Pets Corner site following its demolition. The works also include improving the northern entrance to the Park from the bus station and erecting a new bandstand.</p> <p>(Executive Function)</p>	55 - 60

Item No	Ward	Item Not Open		Page No
14			<p>CHILDREN'S TRUST ARRANGEMENTS FOR LEEDS</p> <p>To note a report by the Director of Children's Services on the progress in implementing the Children Act and to summarise the Children's Trust arrangements that are being adopted in Leeds.</p> <p>(Council Function)</p>	61 - 68
15			<p>COMMUNITY DEVELOPMENT IN HEALTH AND WELLBEING</p> <p>To note a report by the Head of Scrutiny and Member Development in order for the Area Committee to share their views as part of a Scrutiny Action Learning Project on Community Development in Health and Wellbeing.</p> <p>(Council Function)</p>	69 - 78
16			<p>BUILDING SCHOOLS FOR THE FUTURE - PUDSEY GRANGEFIELD</p> <p>To note a report by the Chief Democratic Services Officer on the latest update on the Building Schools for the Future (BSF) Programme and how this relates to Pudsey Grangefield High School.</p> <p>(Council Function)</p>	79 - 82
17	Calverley and Farsley; Farnley and Wortley; Pudsey;		<p>AREA MANAGER'S REPORT</p> <p>To note a report by the West Leeds Area Manager providing updates and progress in implementing the Area Delivery Plan during the third quarter of the Financial Year 2006/07 and linking them to the corporate priorities of the City Council. The report also identifies progress through the support of partner organisations on the West Leeds District Partnership.</p> <p>(Executive Function)</p>	83 - 92

Item No	Ward	Item Not Open		Page No
18			<p>OUTER WEST AREA COMMITTEE WELL-BEING BUDGET</p> <p>To consider a report of the West Leeds Area Manager seeking approval for new projects in the Outer West area.</p> <p>(Executive Function)</p>	93 - 102
19			<p>TOWN AND DISTRICT CENTRE UPDATE</p> <p>To note a report by the Director of Neighbourhoods and Housing on the progress of the Pudsey and Farsley Town and District Centre Schemes.</p> <p>(Executive Function)</p>	103 - 108
20			<p>DATE AND TIME OF NEXT MEETING</p> <p>Friday, 23rd February 2007 at 2.00 p.m. (venue to be arranged)</p>	

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Public Document Pack Agenda Item 7

WEST (OUTER) AREA COMMITTEE

FRIDAY, 3RD NOVEMBER, 2006

- PRESENT:** Councillor D Blackburn in the Chair
- Councillors A Blackburn, Mrs A Carter,
M Coulson, J Jarosz, R Lewis, F Robinson
and L Russell
- Co-optees:** Rev. Kingsley Dowling

36 Chair's Opening Remarks

The Chair welcomed Inspector Tom Horner to the meeting. It was announced that Inspector Horner will shortly be taking over from Inspector Granville Ward at the Pudsey Neighbourhood Police Team.

37 Late Items

In accordance with his powers under Section 100B(4)(b) of the Local Government Act 1972, the Chair admitted to the agenda a further appendices under Agenda Item 11 relating to the Outer West Area Well-Being Budget Schemes for the refurbishment of the play area on Chatsworth Recreation Ground, Farsley.

The appendix was not available at the time of agenda publication as match funding for the scheme had not yet been established (Minute 46 resolution (g) refers),

38 Declaration of Interests

There were no declarations of interest reported at this time. (Refer to Minute 45).

39 Apologies for Absence

An apology for absence was submitted on behalf of Councillor A Carter.

40 Open Forum / Community Forum Minutes

In accordance with paragraphs 6.24 and 6.25 of the Area Committee Procedure Rules, the agenda made reference for an Open Forum session at each ordinary meeting of an Area Committee for members of the public to ask questions or to make representations on matters within the terms of reference of the Area Committee. On this occasion, no matters were raised under this item by those members of the public who were in attendance.

41 Minutes of the Previous Meeting held on 15th September 2006 and Matters Arising

RESOLVED - That the minutes of the meeting held on 15th September 2006, be approved as a correct record.

42 Matters Arising from the Minutes

Yorkshire in Bloom (Minute 34(b) refers)

Fiona Wilkinson, Area Management Officer reported that the Yorkshire in Bloom costs for Pudsey and Calverley had been deferred pending costs being submitted from the Learning and Leisure Department's Parks and Countryside Division for consideration at the West Inner Area Committee meeting to be held on 8th December 2006.

Operation Apollo (Minute 30 refers)

Inspector Horner reported that the off road motorbikes became operational on 9th October 2006 after a few teething problems - the motorbikes have had to have their first service due to the amount of mileage they have already covered.

It was also reported that the Police have been monitoring the area at Woodhall Quarry due to receiving a significant number of complaints over the last few months concerning a well known youth constantly riding his bike in that area. Woodhall Quarry is renowned for being a popular area for off road motorcycling, particularly by youth from the Bradford area. Therefore, PCSO's have been monitoring the area and turning people away from riding their motorbikes on quarry land.

Inspector Horner also assured the meeting that the motorbikes were only being used to monitor the West Inner, West Outer and North West Outer areas of the City. The Inspector proposed that he intends to submit a quarterly report to these Area Committees to update Members on this project. Members were asked to inform the Inspector of any other hotspot areas in their ward and he will make sure that those areas are being monitored.

Recycling Bawn Estate (Minute 29 refers)

The Chair reported that following a recent meeting with Randal Brown, Director of City Services, arrangements have now been made to have a green bag collection and hopefully this will resolve the issues around recycling waste on the Bawn estate. Other Members of the Area Committee were sceptic about the green bag collection scheme and the Chair informed the meeting that he intended to give a quarterly update on the scheme for the Bawn estate.

Meeting to be Arranged with Bradford City Council Members (Minute 24 refers)

Steve Crocker, West Area Manager reported that following a meeting attended by Councillors D Blackburn, Coulson and Robinson with Councillor John Cole from Bradford City Council, which was organised to try and

reinstate regular meetings with Bradford City Councillors to discuss work across both boundaries looks likely to be resolved.

ALMO's (Minute 34(a) refers)

Steve Crocker, West Leeds Area Manager informed the meeting that arrangements have now been made for John Mackey to address this Area Committee on the issues surrounding the proposed changes to the Leeds ALMOs structure at the next meeting of this Area Committee to be held on 8th December 2006.

Community Centre Report – Management Status and Current Stock (Minute 33 refers)

The West Leeds Area Manager agreed to supply Councillor Coulson with a copy of the October Committee report and appendices on Community Centre, which includes a status report on both the Swinnow/Greenhill Community Centre and the Hilltop Community Centre as he was unable to attend the last meeting held on 15th September 2006 due to holiday commitments.

43 Street Lighting Proposals for Leeds

The West Leeds Area Manager submitted a report to update Members on the consultation and information sharing process for replacement street lighting in West Leeds.

Alan Brummitt, SEC Lighting Services, Leeds gave an extensive presentation on the consultation process and responded to Members' questions and comments.

Appended to the report was a copy of the presentation on the consultation process.

A long discussion ensued and in brief, the main issues raised were:-

- Members requested that a unique contact number be supplied to the West Leeds Area Management Office for issue by all West Outer Area Committee Members to be able to report direct on any problems or issues arising from the street lighting programme in their area.
- Concern was expressed that a defective street lighting column on Cow Close Road, which is directly outside the homes of two elderly residents, was reported over three weeks ago and nothing had been done to rectify the problem. A further two defective street lighting columns in the Farnley and Wortley Ward were also reported two weeks ago and again nothing had been done to alleviate these problems. In response, the officer informed the meeting that he would make some enquiries on his return to his office and promised to give an update to the Ward Councillors.
- Whether Call Centres were being updated regularly on developments within the street lighting programme and whether staff would be able to field questions from members of the public such as, when the street lighting programme will start in their particular area. In response, the officer informed the meeting that Call Centres staff do have regular update

meetings and should be in a position to be able to answer their questions without any referrals to other departments. The Officer also informed the meeting that regular Neighbourhood Watch Committee meetings are being held to update the public and anyone is welcome to attend.

The Chair thanked Mr Brummit for his attendance and for informative presentation.

RESOLVED - That the report and appendices be noted.

(Councillor R Lewis arrived at meeting at approximately 2.40 p.m. during consideration of the above item).

44 Building Schools for the Future - Phase 2 Update

The Chief Executive, Education Leeds submitted a report to notify and inform Members of the Outer West Area Committee on the latest update on the Building Schools for the Future (BSF) Programme and how this relates to the West Leeds area. The report specifically highlighted that the submission of outline planning applications for Phase Two projects which included Farnley Park and Priesthorpe High School have recently been made. It was also noted that due to the nature and scope of the scheme at Crawshaw School a planning application was not required.

Claire Clarke, Project Co-ordinator, Education Leeds presented the report and, together with Peter Barnett, Development Department, responded to Members' questions and comments.

In brief, the main issues discussed were:-

- That the large improvement scheme for Priesthorpe High School should have received a substantial investment in Phase Two of the programme. In response, Claire Clarke, informed the meeting that she has been working on the Phase Two programme for the last twelve months and that proposed provision for Phase Two schools should commence in September 2009.
- Assurance that as part of the consultation process, governors and teaching staff at the Phase Two schools should be fully involved in every aspect of the consultation process.
- That local residents, especially those elderly residents who live locally and no longer have children attending the schools, and those residents who live in the properties adjacent to Farnley Park High School, should also have the opportunity to be involved in the consultation process.
- Members were also concerned that it was left to the school to distribute the leaflets for the recent consultation meeting at Farnley Park High School when it is obvious the school must have a vested interest in getting the work done to their own specifications without local residents having their say.

RESOLVED -

Draft minutes to be approved at the meeting
to be held on Friday, 8th December, 2006

- (a) That the report be noted.
- (b) That a further meeting be arranged by the Chief Executive, Education Leeds as part of the consultation process for Farnley Park High Schools Phase Two which should include local Ward Members, teaching staff at the school and local residents, especially those who live in the close vicinity of the school.

45 Area Delivery Plan 2006/2007 Update

The West Leeds Area Manager submitted a detailed report providing an update on the progress made in implementing the Area Delivery Plan for West Outer Leeds area during the 2006/2007 municipal year.

Appended to the report was a table explaining the progress to date against each action plan.

Fiona Wilkinson, Area Management Officer, presented the report and, together with the West Leeds Area Manager, responded to Members' questions and comments.

A detailed discussion ensued on the content of the report and appendices with specific reference to proposals for Pudsey Bus Station. The West Leeds Area Manager reported that the plans for the Bus Station have been drawn up by Metro and arrangements have now been made for a Manager from Metro to make a presentation and to answer any questions on the proposed plans at the next West Outer Area Committee meeting to be held on 8th December 2006.

Members also discussed the consultation process for the 2007/08 Area Delivery Plans for the West Outer area and it was felt that Community Forums should be involved as much as possible in the consultation process.

RESOLVED –

- (a) That the progress to date on the actions contained in the Area Action Plan be noted.
- (b) That, in the first instance, consultation should be with Ward Members and Community Forums for the 2007/08 Area Delivery Plan and that those findings should then be reported back to the West Outer Area Committee for approval.

(Councillor Jarosz declared a personal interest as an employee of the National Probation Service of West Yorkshire)

46 Outer West Area Committee Well-Being Budget

The West Leeds Area Manager submitted a report to update Members on the current amount of capital and revenue funding committed and available via the Area Committee Well-Being budget for wards in the Outer West Area. The report and appendices also sought approval for new projects commissioned by the Area Committee.

Draft minutes to be approved at the meeting
to be held on Friday, 8th December, 2006

Fiona Wilkinson, Area Management Officer, presented the report and, together with Steve Crocker, West Leeds Area Manager, presented the report and responded to Members' questions and queries.

RESOLVED –

- (a) That the amount of Well-Being Budget remaining for the Outer West Area Committee be noted.
- (b) That the following decision be taken in respect of new projects and requests for funding from the Well-Being Budget contained in appendices attached to the submitted report:-
 - (i) West Leeds Domestic Violence Campaign - £5,000 (capital) and £750 + vat (revenue) – Approved.
 - (ii) Lancasterian School Room - £15,000 (capital) – Deferred for further information.
 - (iii) Area Baseline Perception Studies (Bawns) - £1,000 (revenue) – Approved.
 - (iv) Christmas Lights Community Celebrations - £4,000 (revenue) – Approved with £2000 going to each of the Christmas Lights Committees for Pudsey and Farsley.
- (c) That the previously e-mailed application from West Yorkshire Trading Standards for the 'No Cold Calling Zones' as outlined in Appendix 1, be allocated the sum of £226.
- (d) That the change to the previously approved 'in principle' figure for the Fairfield Permanent Youth Base of £20,896 to £20,865 (revenue) be confirmed and approved.
- (e) To formally approve the previous 'in principle' decision to authorise an additional allocation of £6,000 (revenue) Fairfield Youth Base project and agree payment against invoices submitted for the Farsley Fairfield Youth Base.
- (f) That the applications for Small Grants and Skips as outlined in paragraphs 4.1 and 4.2 of the report be approved.
- (g) To formally approve the previous 'in principle' decision to authorise payment of £27,000 (revenue) to match fund the project to refurbish the play area on Chatsworth Recreation Ground.

47 West Leeds Gateway Consultation

The West Leeds Area Manager submitted a detailed report presenting the 'Issues and Options' paper for the regeneration of the West Leeds Gateway Area Action Plan and to inform Members of the consultation process.

Appended to the report was a copy of the West Leeds Gateway Area Action Plan. A leaflet on the Leeds Local Development Framework was tabled at the meeting for Members' information.

Steve Crocker, West Leeds Area Manager presented the report and responded to Members' questions and comments.

Draft minutes to be approved at the meeting
to be held on Friday, 8th December, 2006

A long discussion ensued on the three options of intervention, minor, moderate and major change and, on the consultation of the options during October and November 2006. Members noted that further consultation on the preferred options are expected to take place during June/July 2007.

RESOLVED –

- (a) That the report and appendices be noted.
- (b) That the arrangement for the consultation process of the West Leeds Gateway Area Action Plan be noted.

48 Date and Time of Next Meeting

Friday, 8th December 2007 at 2.00 p.m. in the Council Chamber at Pudsey Town Hall, Pudsey, Leeds 28.

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Originator: Fiona
Wilkinson
Tel: 0113 39 51973

Report of the Director of Neighbourhoods and Housing

Outer West Area Committee

Date: 8th December 2006

Subject: Youth Development Worker for Inner and Outer Leeds

Electoral Wards Affected: Pudsey Farsley & Calverley Farnley & Wortley	Specific Implications For: Ethnic minorities <input type="checkbox"/> Women <input type="checkbox"/> Disabled people <input type="checkbox"/> Narrowing the Gap <input checked="" type="checkbox"/>	
Council Function <input type="checkbox"/>	Delegated Executive Function available for Call In <input checked="" type="checkbox"/>	Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/>

Executive Summary

The Area Committee previously joint funded a Youth Worker from Wellbeing Monies

1.0 Purpose Of This Report

1.1 The purpose of this report is to formally introduce Mark Metcalf, who has been appointed as Youth Development Worker to work with 9 – 13 year olds.

2.0 Background Information

2.1 The Area Committee approved £17,500 at Area Committee on 7th April 2006.

2.2 The appointment will run for approximately 12 months.

2.3 Mark's work will cover both Inner and Outer West Leeds focusing on young people aged 9 – 13, who wouldn't usually become involved in the normal Youth Work programme as they are under 11 and those who wouldn't usually be involved in the provision available.

3.0 Implications For Council Policy And Governance

- 3.1 Well-being projects are derived from Area Management's Area Delivery Plan. This Plan helps to fulfill the Council's Corporate Plan by aiming to create better neighbourhoods and confident communities.

4.0 Recommendations

- 4.1 The Outer West Area Committee is asked to note the work of Mark Metcalf around 9 – 13 year olds and subsequent updates provided to Area Committee over the period of his appointment.



Originator: Fiona Wilkinson

Tel: 39 51973

Report of the West Leeds Area Manager

Outer West Area Committee

Date: 8 December 2006

Subject: Community Safety Issues, Outer West Leeds

Electoral Wards Affected:

Pudsey
Farnley and Wortley
Calverley and Farsley

Specific Implications For:

Ethnic minorities

Women

Disabled people

Narrowing the Gap

Council
Function

Delegated Executive
Function available
for Call In

Delegated Executive
Function not available for
Call In Details set out in the
report

Executive Summary

1.0 Purpose Of This Report

1.0 This report introduces Inspector Tom Horner from West Yorkshire Police who will give an update on Community Safety Issues in Leeds since the last Area Committee

2.0 Background Information

2.1 The Pudsey Weetwood Divisional Community Safety Partnership is responsible for delivering actions to reduce crime and disorder in the West Wedge. It is made up of representatives from key statutory agencies.

3.0 Main Issues

3.1 Community Safety is one of the priority areas for the Area Committee. Regular reports are received from West Yorkshire Police on key issues and activity in the Outer West Area.

4.0 Implications For Council Policy And Governance

4.1 Tackling crime and disorder and addressing the fear of crime is a top priority for the citizens of Leeds as evidenced by previous consultation undertaken on a citywide and local level.

4.2 The citywide community safety partnership, Safer Leeds, has identified a number of key priority themes for 2005 – 2008. These are:

- Acquisitive Crime;
- Anti-social behaviour;
- Drugs;
- Reassurance;
- Violent Crime;

Locally delivered actions will contribute to these priorities.

5.0 Legal And Resource Implications

5.1 The West Area Management Team includes an officer with specific responsibilities for Community Safety who co-ordinates activity and acts as the link officer with West Yorkshire Police.

6.0 Conclusions

6.1 Crime and Community Safety is a priority for the Area Committee, and a representative from West Yorkshire Police, Pudsey Weetwood Division, attends the Outer West Area Committee meetings to provide a regular update on key issues.

7.0 Recommendations

7.1 Members are asked to note the update from West Yorkshire Police.



Originator: John Statham

Tel: 0113 2243233

Report of the Director of Neighbourhoods and Housing

Outer West Area Committee

Date: 8th December 2006

Subject: ALMO Review

Electoral Wards Affected:

**Pudsey
Calverley and Farsley**

Specific Implications For:

Ethnic minorities

Women

Disabled people

Narrowing the Gap

Council
Function

Delegated Executive
Function available
for Call In

Delegated Executive
Function not available for
Call In Details set out in the
report

Executive Summary

This report provides an update along with the attached presentation on the progress to date with the review of Arm's Length Management Organisations (ALMOs) in Leeds

1.0 Purpose Of This Report

1.1 The purpose of this report is to advise members of the progress of the review of ALMOs in Leeds. A presentation is also attached to give members further information.

2.0 Background Information

2.1 The purpose of the ALMO review is to ensure that there are financially sustainable ALMOs in Leeds.

2.2 A report to the Executive Board of 5th July 2006 set out the reasons for changing the configuration of ALMOs in Leeds. The report highlighted the:

- Changes to Department of Communities and Local Government (DCLG) guidance on the size of ALMOs
- Reductions in stock numbers to date and the potential future reduction
- Difficulties in the governance relationships
- Financial viability for ALMOs in Leeds
- The DCLG's future vision for ALMOs

2.3 For all of the above reasons it was concluded that Leeds should not continue to operate with six ALMOs.

2.4 The report to the Executive Board in July recommended that the Council should ballot tenants on the options of 1 or 3 ALMOs. The 3 ALMO option will be constituted by W and NW, NE, E and the EASEL area of SE, and S with the remainder of SE. There was a broad consensus across the boards and amongst Members in favour of 3 ALMOs. It was agreed that the Council stated its preference to tenants for this option and that tenants should be balloted on the two alternatives.

2.5 The ballot paper gave a simple explanation of the reason for the ballot and asked tenants to choose between a single ALMO and three ALMOs. Tenants also received a newsletter to help them make a decision. The result of the ballot was:

Total number of eligible voters	71,143	100%
Total votes cast	25,192	35.7%
Votes cast for one ALMO	10,776	42.8%
Votes cast for three ALMOs	14,416	57.2%

3.0 Transition Arrangements

3.1 The transition has been broken into three project areas

- Infrastructure – support services, IT, communication, TUPE, branding
- Service Delivery – Performance, contracts, capital programmes
- Governance – Legal, company set up, inspection, company governance arrangements

3.2 Each of these projects are being broken down into three categories

- What must be done now
- What do we need to begin and plan for
- What can be left until after April 2007

3.3 Key tasks to be completed before the end of January 2007 are

- Appoint the three chief officers
- Establish the three companies
- Obtain a revised s.27 approval from the DCLG

- Appoint the new Boards
- Transfer the senior management teams to the new companies
- Appoint the new senior management teams
- Produce the TUPE list

4.0 Conclusion

- 4.1 The ALMO review is on track and is project managed by the ALMO chief officers and senior managers from the department of Neighbourhoods and Housing. This group meets fortnightly to monitor progress. There are regular reports to the Executive Board to ensure that the necessary authority is in place.
- 4.2 One of the key issues in the review and one which the Committee might like a briefing at a later date is the creation of Area Panels which will report to the Boards on local issues. Draft terms of reference are under consultation at present and these will be finalized during the early part of 2007.

5.0 Recommendations

- 5.1 Members of the Outer West Area Management Committee are asked to note this report and advise on the nature of any future briefings.

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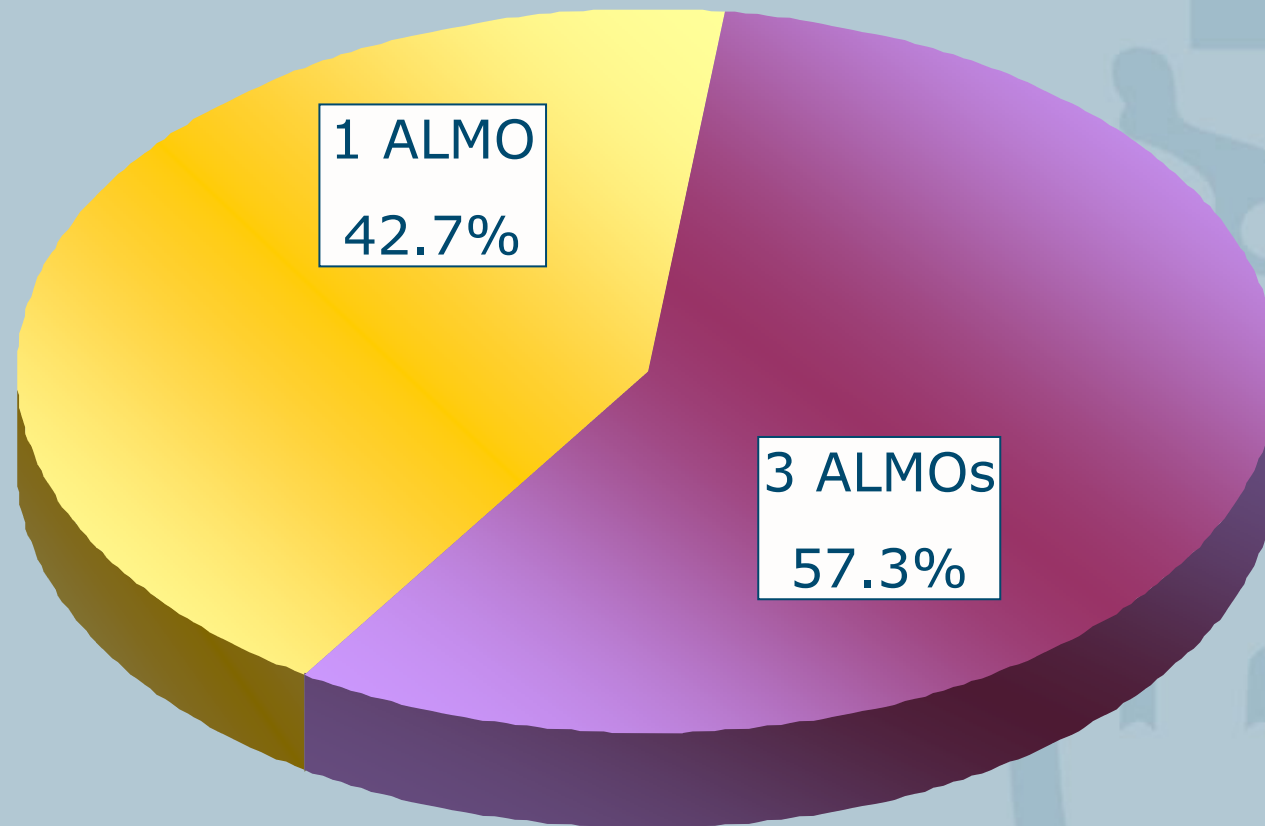
ALMO REVIEW 2006 Update



The Ballot



Ballot Result



	One ALMO	Three ALMOs
Leeds East Homes	2005	2247
Leeds North East Homes	1213	1365
Leeds North West Homes	1901	2639
Leeds South Homes	2347	2629
Leeds South East Homes	1044	2636
Leeds West Homes	2095	2680
Leaseholder	171	220
TOTAL	10,776	14,416

Government response

Department for
**Communities and
Local Government**

- Pleased with turnout of the ballot
- Clear result
- Go ahead for implementation
- Simple arrangements for transfer responsibilities etc.

LCC Executive Board



- Noted result
- Approved formation 3 new ALMOs

6 ALMOs



- LEEDS EAST homes
- LEEDS NORTH WEST homes
- LEEDS NORTH EAST homes
- LEEDS SOUTH homes
- LEEDS SOUTH EAST homes
- LEEDS WEST homes

New ALMOs



What happens next?

- Executive Board
 - Report in October
 - Outlining governance arrangements
 - Arrangements for the new Boards
 - Area Panel Proposals

Project Management

Project Planning

- LCC Departmental Managers and ALMO Chief Officers will manage the project
- Leeds Met. University will run the plan
- 2 weekly meetings
- Monthly reports to Executive Board

Project Planning

Project broken down into 3 groups

- Governance
- Service Delivery
- Infrastructure

Project Planning - Governance

- Transitional arrangements
- Setting up New Companies
- Setting up Boards and Panels
- Management Agreement
- TUPE
- Inspections

Project Planning – Service Delivery

- Performance & Service Improvement
- Tenant Consultation
- Staffing & operational arrangements
- Policies & procedures

Project Planning – Service Delivery

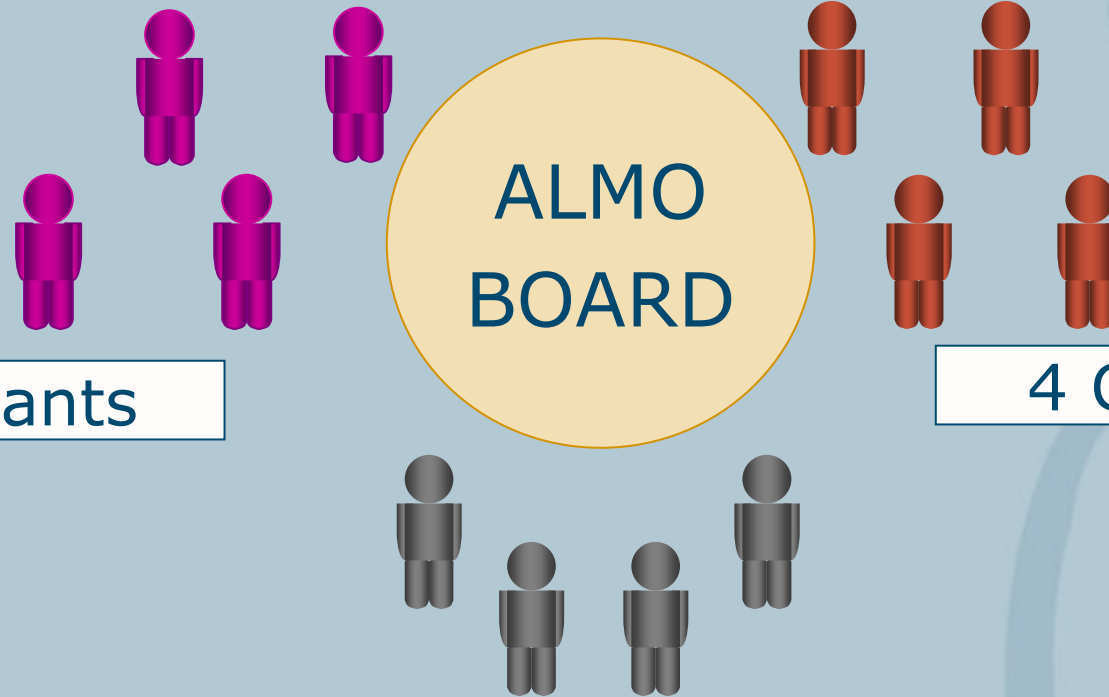
- Business Planning
- Capital Programme
- Service Contracts
- Leases/Buildings

Project Planning – Infrastructure

- Human Resources
- Finance
- Administrative arrangements
- Information Technology
- Marketing & Communications

ALMO Board Proposals

Proposed Board Size



4 Tenants

4 Councillors

4 Independent members

Board Appointments

Tenant Members

- Appointments via an Interview process
- Representatives from across the new ALMOs
- Current members will be given the opportunity to apply for places

Board Appointments

Councillors

- Currently nominated by Area Management Committees
- New proposal – nominated by Political Groups

Board Appointments

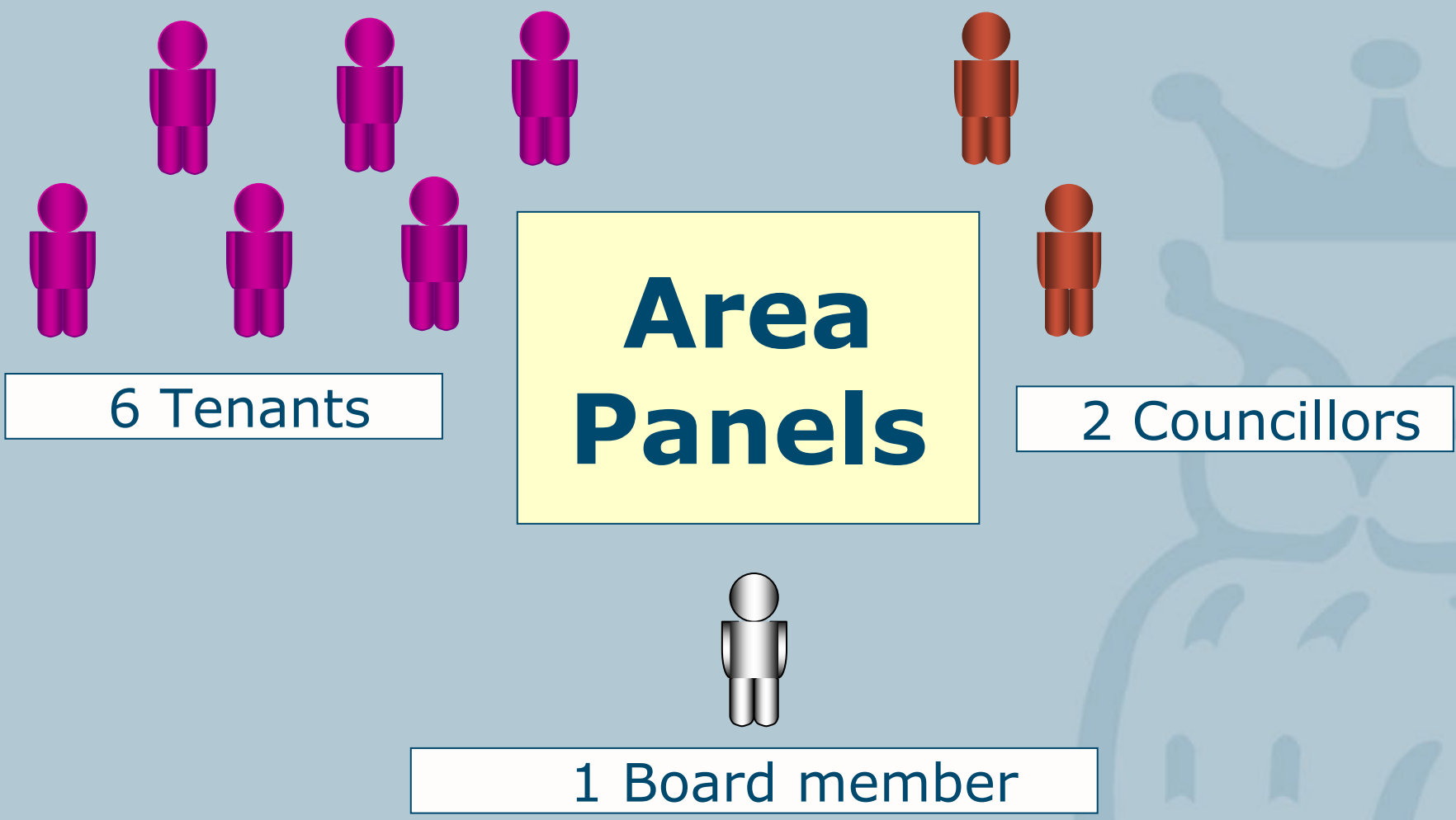
Independent Members

- Current members will be given the opportunity to apply for places
 - Retaining expertise & continuity
- Interview process
 - Skills, Knowledge, Experience
- Vacancies advertised

Area Panel Proposals

Area Panels

- At least 3 in each new ALMO
- Own Budgets
- Brings together local communities
- Opportunities for more tenant involvement
- Local focus on local issues



Area Panels - responsibilities

- Budget responsibility
- Business Plan and Delivery Plan
- Tenant Inspection
- Performance
- Tenant Participation
- Tenancy Management
- Repairs and Improvements
- Lettings
- Tenant Satisfaction
- Staffing issues
- Service development

How can you help?

Look at
the proposals

Tell LTF
what you
think

Discuss them
with your
associations

Deadline
30th October



Originator: Ruth Mason
Tel:0113 206 4053
Fiona Wilkinson
Tel: 0113 39 51973

Report of the West Leeds Area Manager and Making Leeds Better Programme

Outer West Area Committee

Date: 8th December 2006

Subject: Making Leeds Better

Electoral Wards Affected:
Pudsey
Calverley & Farsley
Farnley & Wortley

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function

Delegated Executive Function available for Call In

Delegated Executive Function not available for Call In Details set out in the report

Executive Summary

Making Leeds Better is the strategic programme for improving health and social care services in the city. The aim for the programme is:

“To improve the health and wellbeing of the people who use health and social services in Leeds by providing them with speedy access to high quality care and treatment that is responsive to their needs and provided in the best possible settings.”

1.0 Recommendations

- Area Committee Members are requested to note progress on Making Leeds Better
- Area Committee Members are asked to note the resolution agreed by the NHS Boards held on September 19th 2006
- Area Committee Members are asked to raise any questions, concerns or ideas that can be fed into the plans for Making Leeds Better

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Area Committee Progress Report

	Contents	Page
▪	The Making Leeds Better Vision - recap	1
▪	Summary of progress in each project area	2-5
▪	NHS Board resolutions	6

1. The Making Leeds Better Vision

1.1 Making Leeds Better is the city wide strategy for improvements and new services in health and social care. At the heart of this strategy is a vision for change which will bring benefits for patients, service users, carers and their families from Leeds and across the region

The Making Leeds Better Vision

Our vision is for a future where people who need health and social care get the best possible care and treatment in modern facilities closer to their own homes.

Care and treatment that until now have only been available in hospitals will be provided by doctors, nurses and other health and social care staff working in the community.

Staff will be able to take advantage of the latest development in medical science and technology, and in clinical practice – free from the limitations of old buildings and outdated ways of doing things.

1.2 The Making Leeds Better vision is being achieved through a programme of work across a range of project areas. The programme has made significant progress. The purpose of this paper is to update members on that progress, and to ask members to note the joint resolution of the NHS Boards agreed on September 19th 2006.

1.3 A detailed working paper for each project is available on the Making Leeds Better website at www.makingleedsbetter.org.uk

2. Better care for children and adults

- 2.2 Making Leeds Better is about creating opportunities to look after people better and improve their health outcomes. By ensuring more effective use of resources across the city and reducing the inefficiencies inherent in delivering complex and specialist care from two hospital sites, Making Leeds Better will provide the platform for more investment both in primary and community services so that people can receive care more locally and in a new Children's & Maternity Hospital.
- 2.3 Our ambition for community-based care has been driven by a focus on care pathway development. This ensures that patients and clinicians benefit from a more systematic approach to providing care, which support safe, high quality and equitable care and treatment.
- 2.4 There has been detailed consideration of over 90 condition specific care pathways, through the significant involvement of clinicians, patient representatives and their carers, and other health and social care professionals.
- 2.5 We expect the result of the community developments to reduce emergency admissions to hospital by around 6,400 (about 8%) a year. In addition, around 115,000 outpatient visits (about 15%) and 55,000 diagnostic appointments (about 25%) that currently take place in hospital would be provided in community healthcare facilities by 2012.

3. Modelling capacity

- 3.2 A significant amount of work has been undertaken to model and plan the capacity required to deliver new models of patient care, in the long term. These models have factored in population change, the impact of new services such as intermediate care, the impact of patient choice, and a wider range of services that GP's will be able to offer in the future.
- 3.3 For community and social care services the modelling has concentrated on only the service changes identified, including the impact of the care pathways, movement of paediatric medical outpatients into community settings, and movement of some adult outpatients and radiology into community settings.
- 3.4 Capacity for hospital services has been modelled for a specified number of areas: inpatient and day case beds; operating theatres; outpatient clinics; the emergency department; and radiology. Areas of specific potential improvement have been identified. These include: the pooling of hospital beds, theatres and clinics to promote more flexible use of capacity; removing pre-operative stay so that patients come into hospital on the day of surgery; increasing the rates of day case surgery across all adult surgical specialties; reducing length of stay in line with best practice recommended by the new care pathways; assuming patients are discharged when

they are fit rather than when it is convenient for staff; changing the new versus follow up outpatient appointment ratios for all consultants to the upper quartile performance in each specialty.

4. **Developing the workforce**

- 4.1 There are currently over 30,000 staff employed delivering health and social care services in Leeds – approximately 1 in 10 of the working population. The three largest MLB partner organisations – Leeds Teaching Hospitals Trust (LTHT), Leeds PCTs and Leeds Social Services – employ the majority of these staff, but Making Leeds Better will also impact, in differing degrees, on staff employed by primary care contractors (GPs, Dentists, Optometrists, Pharmacists), on those employed by Leeds Mental Health Services NHS Trust, and on staff employed in nursing and residential homes, in the voluntary sector, and on carers.
- 4.2 To deliver the investment in community services proposed by Making Leeds Better, it is expected that the numbers of community-based clinical staff will increase by around 35%. This takes account of additional staff needed to deliver the new care pathways and provide 'generic' services (such as intermediate care and rapid response) that support the Making Leeds Better aim of caring for people close to or in their own homes; projected staffing levels have also been increased to the national average, to counter the historic under investment in community services in Leeds. The increased numbers in community staff would not apply equally across all staff grades: the expectation is to see staff in specialist grades supported by more staff in 'lower' grades with NVQ type qualifications.
- 4.3 For LTHT, it is expected that staffing numbers will change to reflect the increased investment in community-based services and the centralisation of hospital services on the St James's site. Although there will be fewer hospital beds needed in future as more patients are cared for in community settings, the level of need of patients cared for in hospital will be proportionately greater. Overall, it is predicted that, by caring for more patients in community settings and delivering hospital services more efficiently on a main hospital site at St James's, fewer staff would be needed in the hospital sector.
- 4.4 It is expected that most of the new community workforce will be created by training and developing staff currently employed in the Leeds health and social care economy. Some of the new skills required will be relatively straightforward, for instance requiring the provision of specific training in a technique or procedure; others will require more substantial action. Training programmes may be required to enable staff to adopt entirely new roles – for instance, Midwifery Support Workers may be recruited from the existing workforce, but will need an extensive training programme to develop them. Some staff will need to relocate, such as where services currently being provided in hospital settings move fully to community based facilities. Given that the changes proposed by MLB are to take place over a period up to 2012, it is expected that any workforce reductions to be managed through natural turnover or deployment of staff.

5. Children's and Maternity hospital

- 5.1 Detailed modelling work on the bed, theatre and outpatient clinic capacity needed in LTHT has been carried out. Beds have been grouped into pools of similar specialties for bed management purposes, allowing more flexible use and further reducing the overall number. The modelling has assumed that most hospital outpatient activity, therapy support and diagnostics will take place away from the proposed single acute site at St James's. The configuration of clinical specialties by site has then been reviewed to identify which clinically appropriate estate option gives the best opportunity for an affordable solution from a workforce and estates perspective. At this stage, a variant on the original Strategic Outline Case (SOC) proposal best meets these criteria because it maximises the use of existing buildings, provides the minimum new build requirement and maximises potential savings by reducing workforce costs (by reducing on call, rotas and duplication of services).
- 5.2 The SOC variant option proposes a single acute site at St James's, with new build for children's & maternity, cardiac & neurological services, and A&E. The Jubilee Wing at LGI, part of the Seacroft site and Wharfedale Hospital would continue to be used. However, compared with the original SOC option, it is proposed to provide more hospital services from St James's and the Jubilee Wing, with orthopaedic services transferring from Chapel Allerton to the Jubilee Wing, and most of Seacroft and Chapel Allerton being available for community-based facilities.

6. Cost and affordability

- 6.1 The MLB affordability modelling assumes that PCT growth is fully committed in future years and that any developments in primary, community and social care services will need to be funded by resource transfer from hospital care or from internally generated efficiencies. The modelling indicates that £37m could be transferred from acute care to community health and social care services. More work is required to model the impact for community based services however initial work indicates that the programme is broadly affordable.
- 6.2 The approach to costing community services has been to work up the additional cost of delivering community services in the future, taking into account the proposed shifts in services from LTHT and care pathways. Affordability is then determined by comparing PCT resources available through disinvestments in LTHT services.
- 6.3 Based on the expectation that LTHT's income will reduce by £37m (at 2006/07 levels) as a result of activity being shifted to community-based settings, efficiency savings in community provider services of around £5 million are needed between 2006/07 and 2012/13 for the MLB proposals to be affordable. This represents a 3.3% cost reduction from the future estimated community services cost of £152 million. This level of saving should be achievable over the medium term, and actions are already being taken to begin an external review of community provider services, which should generate efficiency savings through a range of productivity measures.

7 Engaging stakeholders

7.1 To facilitate engagement, MLB stakeholders have been organised into four stakeholder groups. These groups are shown in the table below, along with an explanation about how MLB has engaged with them.

Group	Consists of	Engaged through
Public & Patients	<ul style="list-style-type: none"> ▪ Patients. ▪ General public. ▪ Voluntary, community and faith sector organisations. ▪ 10 identified communities of interest; women; children; older people; carers; black & minority ethnic communities; people with disabilities; users of mental health services; lesbian, gay, bisexual, transgendered people; gypsies and travellers; homeless people ▪ The media. 	<ul style="list-style-type: none"> ▪ Involvement of specific patient groups and members of relevant Expert Patient Programmes in development of care pathways. ▪ Events and activities targeted at other patients, service users and voluntary sector organisations. ▪ Work via lead organisations to reach and involve the communities of interest. ▪ Communications strategy, including a media campaign and use of the Making Leeds Better website to reach and involve members of the general public.
Staff, including Clinicians	<ul style="list-style-type: none"> ▪ Staff, including clinicians, of the seven Leeds health trusts. ▪ Local Authority social care staff. ▪ General Practitioners (GPs). ▪ Other independent contractors: pharmacists, optometrists, dentists. ▪ Relevant academic staff of the two Leeds universities. 	<ul style="list-style-type: none"> ▪ Involvement in driving development and implementation of care pathways. ▪ Clinical Leadership & Engagement Group for Clinical Champions ▪ Staff newsletters. ▪ Open meetings, roadshows and events. ▪ Health Impact Assessments.
Democratic	<ul style="list-style-type: none"> ▪ Health & Adult Social Care Overview & Scrutiny Committee (OSC). ▪ Leeds City Council (LCC) leadership. ▪ Leeds City Councillors (through Area Committees). ▪ Members of Parliament (MPs). ▪ Members of Leeds Initiative Executive Boards. ▪ District Partnerships. ▪ Community Forums. 	<ul style="list-style-type: none"> ▪ Visits, presentations and progress reports to meetings of the Area Committees, Leeds Initiative Boards, District Partnerships etc. ▪ Personal briefings to MPs and LCC leadership. ▪ Formal scrutiny by Health & Adult Social Care OSC. ▪ Involvement of West Yorkshire Scrutiny Chairs in scrutiny process.
Outside Leeds	<ul style="list-style-type: none"> ▪ Cardiac Services Network, Cancer Services Network & Specialist Obstetrics and Paediatric Services. ▪ West Yorkshire PCT Chairs, Chief Executives Forum & Commissioning Group. ▪ PCTs in North East Yorkshire & Northern Lincolnshire that border Leeds metropolitan district. ▪ Members of Parliament for constituencies that border Leeds. 	<ul style="list-style-type: none"> ▪ Regular presentations and progress reports to meetings of key groups such as West Yorkshire PCT Chairs. ▪ Briefing for West Yorkshire Chief Executives on the emerging Strategic Services Plan for Leeds. ▪ Involvement of West Yorkshire Scrutiny Chairs in scrutiny process.

7.2 As the MLB proposals clearly involve a substantial variation and development of health services in Leeds, local NHS organisations have a statutory duty to consult patients and the public on its proposals. The MLB approach is to develop options for change with people and not for them, starting from the patient experience and working with staff to develop new ways of working. In taking a whole system view the contribution of all health and social care providers has been explored, and providers are working together to build a sustainable solution for the whole community. It is this solution that will be the subject of public consultation in 2007.

8 NHS Board resolution

8.1 On Tuesday 19 September 2006 all seven statutory NHS Boards in Leeds reviewed the progress and outputs to date of Making Leeds Better in a "Board of Boards" meeting. The Boards met in the same location to discuss a single agenda item. On Tuesday 19 September 2006 all seven statutory NHS Boards in Leeds reviewed the progress and outputs to date of Making Leeds Better in a "Board of Boards" meeting. The Boards met in the same location to discuss a single agenda item.

8.2 The meeting began with presentations to all Board members in plenary. These briefly outlined the PCT commissioning and Local Authority strategic context, and then described in some detail the work undertaken to demonstrate that the Making Leeds Better proposals for the development of community based services and the building of a new Children's and Maternity Hospital are broadly affordable.

8.3 Following the presentation in plenary, each statutory Board met separately in public and passed a series of resolutions in respect of the Programme's work. The seven NHS Boards agreed the following joint statement at the conclusion of the meeting:

"Members of the seven NHS Boards in Leeds have resolved that the vision set out in Making Leeds Better concurs with and builds upon the Government's new direction for the health and social care system, and that the delivery of that vision will offer significant additional benefits to patients, service users and local communities. The Boards are committed to achieving that vision.

The Boards are assured of the scope, quality and outputs of the work undertaken to date and agreed it as a robust base from which to develop more detailed service proposals for public consultation and an outline business case for capital development."

9 Recommendations

- Members are asked to note the progress on Making Leeds Better
- Members are asked to note the resolution of the NHS Boards on September 19th 2006-11-10
- Members are asked to raise any questions, concerns or ideas that can be fed into plans for Making Leeds Better.



Originator:
Fiona Wilkinson
/Mark Auger (Metro)
Tel: 39 51973

Report of the West Leeds Area Manager

Outer West Area Committee

Date: 8th December 2006

Subject: Metro Bus Station Update

Electoral Wards Affected:

Pudsey
Calverley & Farsley
Farnley & Wortley

Specific Implications For:

Equality and Diversity

Community Cohesion

Narrowing the Gap

Council Function

Delegated Executive Function available for Call In

Delegated Executive Function not available for Call In Details set out in the report

Executive Summary

This report seeks to update members on progress with the proposals for Pudsey Bus Station.

1.0 Background Information

1.1 One of the key priorities identified within the Pudsey Town Centre Action Plan and the Outer West Area Delivery Plan (2005-06) is to improve and possibly re-model Pudsey bus station, to make it more attractive to users, provide better passenger information and make it accessible for all users.

1.2 The Outer West Area Committee, at its meeting on 28th January endorsed the ‘shallow saw-tooth’ option presented by Metro for the re-development of the bus station. This option has been refined and tested and formed the basis of the public consultation undertaken during July 2005. The key elements of the proposal are:

- Re-model Leisure Centre car park to re-provide spaces lost through proposed bus station re-development
- Remove all bus stops from Church Lane and re-locate into the new bus station
- Reverse one way system on Market Place to allow passenger to alight on bus station concourse
- New signal controlled junction to allow buses to exit easily

- 1.3 Following the consultation and advice given by Leeds City Council (LCC) Planning Officers, Metro has undertaken further design work to ensure that the appearance of the passenger waiting facility will make the best possible contribution to regeneration in Pudsey, whilst still representing value for money

2.0 Main Issues - Proposals for the Passenger Waiting Area

- 2.1 Artist impressions of the preferred option for the passenger waiting area will be dispatched separately. LCC Planning Officers consider the more open design to be a significant improvement over the previous proposals for a fully enclosed concourse.
- 2.2 Further discussions will take place between Metro and LCC about funding the relocation of the existing public toilets in Pudsey Market Place into the proposed bus station and ongoing servicing of the toilets.
- 2.3 Following initial market research, Metro's specialist advisors consider that there is unlikely to be any market for retail provision within the proposed bus station. It would be possible to add a 'kiosk' in the future if this position should change.

3.0 Construction Programme

- 3.1 There are a number of key stages in the construction programme, including the following:
- Remodelling of the Leisure Centre car park to provide spaces lost through the proposals, prior to any work commencing on the bus station.
 - Planning Consent and Traffic Regulation Orders (TRO's), including road closures. It is possible that objections will be received to the TRO's, and this may have an impact on timescales for delivery.
 - It will be necessary to allow access to all residential and commercial properties throughout the construction period. This will require careful phasing of the construction.
 - It will be necessary to limit any disruption due to construction during the Christmas trading period.
- 3.2 It may be possible to commence construction in late 2007, depending on progress with the stages listed above, but this may risk causing disruption at Christmas. A more realistic start date for construction is early 2008, and it is anticipated that the new bus station will be open to passengers the end of 2008.

4.0 Next Steps

- 4.1 Metro is coordinating a further 'Bus Test' of the proposed layout using the new ftr vehicle, now that it is available for testing.

4.2 It will be necessary to inform members of the public of the changes to the proposed passenger waiting area. It is proposed that a joint information event is arranged by Metro and LCC for January 2007

4.3 Metro intends to submit a planning application for the proposed bus station in Spring 2007.

5.0 Recommendations

5.1 That Members note the progress made on the proposals for the re-development of Pudsey bus station.

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Originator: Sean Flesher
Tel: 39 57451

Report of the Chief Recreation Officer

Outer West Area Committee

Date: 8th December 2006

Subject: Pudsey Park improvements using the Parks Renaissance Fund

<p>Electoral Wards Affected: Pudsey</p>	<p>Specific Implications For:</p> <p>Ethnic minorities <input type="checkbox"/></p> <p>Women <input type="checkbox"/></p> <p>Disabled people <input type="checkbox"/></p>	
<p>Council Function <input checked="" type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input type="checkbox"/></p>	<p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

Executive Summary

A sum of £470,600 from the Parks Renaissance Fund is to be used to refurbish the playground (£185,600) and merge Pets Corner with the Aviary Aquarium Complex (£190,000). The structures associated with the former Pets Corner to be demolished, removed and the exposed land landscaped £20,000. The improvements also include £15,000 to improve the park entrance from the bus station and car park area besides £50,000 to supply and erect a bandstand. Works are to start on site in March 2007 beginning with the erection of the bandstand. Consultations are ongoing regards the playground and the rationalisation of the Pudsey Zoo complex.

1.0 Purpose of This Report

1.1 The purpose of this report is to inform the West Area Committee of the forthcoming expenditure of £470,600 to refurbish the playground, merge the Pets Corner with the Aviary Aquarium Complex and landscape the former Pets Corner site following its demolition. The works also include improving the northern entrance to the Park from the bus station and erecting a new bandstand.

2.0 Background Information

2.1 Of the 14 pieces of play equipment present in the playground there is only one piece of equipment that has a low risk rating as assessed using the nationally recognized Royal Society for the Prevention of Accidents methodology. Eight pieces of play equipment were rated as medium risk, two of high risk and three of unacceptable risk. In addition, the safety surfacing is old and the equipment provides limited play value.

- 2.2 On health and safety grounds there is also a need to separate the play facilities used by children and toddlers
- 2.3 The Pudsey Zoo exists as two separate facilities, the Aviary Aquarium Complex (AAC) and Pets Corner. This arrangement is problematical, as it has caused security problems requiring considerable funding in terms of CCTV surveillance and suitable security fencing. By enlarging the AAC to accommodate the animals from Pets Corner, a greater rationalization on energy, security and maintenance costs can be achieved.
- 2.4 To maintain the Zoo License there is now a requirement to establish strong educational and conservational themes with emphasis on our indigenous wildlife and habitats. The refurbishment and expansion of the AAC gives the necessary opportunities to develop the facility to meet the above demand.
- 2.5 The presence of suitable food preparation areas and a veterinary examination room is also a prerequisite of the Zoo License. The proposed changes to the ACC would enable these requirements to be met appropriately.
- 2.6 The demolition of the Pets Corner facility and removal of the waste building material will leave a patch of open ground requiring landscaping to improve the aesthetics of the site and an opportunity to provide a stronger link between the main part of the Park with the playground area.
- 2.7 The landscaping of the northern entrance to the Park complements the improvements to the bus station and car park that is funded through the Town & District Regeneration Scheme. Parks & Countryside Service are liaising closely with West Outer Area Management to ensure the schemes complement and support each other.
- 2.8 By providing a bandstand on the hardstanding area used by bands playing in the Park ensures that performances can be carried out in all weathers thereby encouraging greater use besides increased attendances by visitors and local communities. At present approximately six bands play in the summer on the existing hardstanding and they are at the mercy of the weather.
- 2.9 The playground and Pudsey Zoo projects mentioned above are also key action plans in the Pudsey Park Management Plan. These action plans were determined from customer surveys and internal Parks & Countryside staff assessments.

3.0 Main Issues

- 3.1 To refurbish the playground (See appendix 1, to be tabled at the meeting) and split into two sections to cater for children and toddlers. This will require the removal of the old equipment and safety surfacing followed by fresh tarmac, fencing, recommended safety surfacing and new equipment meeting current health and safety standards (Appendix 3, to be tabled at the meeting).
- 3.2 Introducing the following new equipment: -

- SMP 6m space net
 - 2 new 4 bay flat swings
 - Galaxy multi play unit
 - 1 SMP roundabout
 - See saw
- } For children

- One 4 bay cradle swing
 - 2 new springies
 - 1 toddler roundabout
 - Galaxy toddler multi play unit
- } For toddlers

- 3.3 Additional benches and the introduction of maintenance gates to be included in the playground facility.
- 3.4 Demolition of the Pets Corner facility (See Appendix 1, to be tabled at the meeting) with the resultant bare area landscaped with grass, shrubs and trees to create a green avenue linking the main part of the Park with the playground area.
- 3.5 Construct new zoo facilities between the Conservatory and the ACC (Appendix 1, to be tabled at the meeting). The construction work will entail the new facilities merging with the ACC and the latter receiving internal reorganization to incorporate purpose built food preparation areas and a veterinary examination room. The facilities will be designed to meet the habitat requirements of the proposed zoo specimens
- 3.6 Removal of the existing hardstanding area of concrete flags (Appendix 1, to be tabled at the meeting) to make way for the 6.2m diameter Okehampton Bandstand (Appendix 2, to be tabled at the meeting). The facility will provide a sheltered recital area suitable for the various brass bands that attend and other performances as they arise.
- 3.7 Refurbish the northern entrance to the Park (Appendix 1, to be tabled at the meeting) with suitable signage, soft & hard landscaping and garden furniture to improve the aesthetics and blend in with the proposed modernization of the nearby car park and bus station

4.0 Consultations

- 4.1 Face to Face public consultation in 2001 has revealed that using the zoo to contribute to the recovery of endangered species, providing educational and conservational themes and merging the two units of the Zoo were considered excellent ideas from 81%, 82% and 79% respectively of the 141 respondents approached.
- 4.2 Both the Face to Face public consultation in 2001 (141 respondents) and the Household Survey 2005 (271 adult and 103 children) revealed: -
- 32.5% children coming to the park used the playground (2005 survey).
 - 28.9% (2001 survey) and 14.1% (2005 survey) of adults visiting the park accompanied their children to the playground.
 - 12.6% (2005 survey) and 23% (2001 Survey) of adults visited the park go to the zoo.
- 4.3 A number of open public consultation events in partnership with the Youth Service have been arranged to find out what type of play equipment children and their parents would like to see in the playground area of Pudsey Park. These consultation sessions are still ongoing. A copy of the poster used to inform the public of the consultation sessions can be seen in appendix 4, to be tabled at the meeting.

- 4.4 Children attending the consultation will be shown a picture of the area earmarked for refurbishment and also be shown different types of play equipment that could be selected. In addition they will be asked what their preferred piece of play equipment is and which playground met their expectations.
- 4.5 The Youth Service have arranged consultation sessions with school children at Greenside Primary School and Pudsey Primrose Hill Primary School.
- 4.6 Meetings with the Friends of Pudsey Park and attending Ward Members have been kept informed about the proposed developments at Pudsey Park.

5.0 Implications for Council Policy and Governance

- 5.1 The refurbishment of the playground, rationalization of Pudsey Zoo and the landscaping of the Pets Corner site fulfils the aims and objectives of the following Council Policies: -
- Parks & Countryside Service Planning Portfolio key aim for Parks & Open Spaces of providing and promoting these sites for recreation, increased pride and social well-being in the local community.
 - Parks & Countryside Service Planning Portfolio key aim for Outdoor Play of providing safe facilities, creating enjoyment, promoting a sense of community well-being and confidence in the outdoor environment
 - Departmental Plan aim of creating better neighbourhoods and confident communities - Through enhanced community safety measures, cleaner areas, community involvement and management plans for Parks.
 - Departmental Plan aim of making the most of people – Life long learning opportunities for all ages in the parks and green spaces. Health promoting activities and voluntary involvement.
 - Corporate Plan strategic outcome of all neighbourhoods are safe, clean, green and well maintained – Enhancement and protection of the environment.
 - Corporate Plan strategic outcome of all our children and young people are healthy, safe and successful – Environmental education and life long learning opportunities.
 - Corporate Plan strategic outcome of each stage of life, people are able to live healthy, fulfilling lives – Suitable provision of quality greenspaces for improving well-being and physical recreation.
 - Vision of Leeds objective on health and wellbeing – Through environmental conditions that promote a healthy and positive society and supporting people to stay healthy and promote equal chances of good health.
 - Vision of Leeds objective on learning – Promoting lifelong learning.
 - Vision of Leeds objective on thriving places – Regeneration and restoring confidence in every part of the city and by actively involving the community.

6.0 Legal and Resource Implications

- 6.1 Costings for the various projects in Pudsey Park: -

REQUIREMENT	ESTIMATE OF COSTINGS	COMMENCEMENT OF WORKS
Refurbish the playground	£185,600	March 2008
Merge Pets Corner with the Aviary Aquarium Complex	£190,000	March 2008
Demolish former Pets Corner and landscape the area	£20,000	March 2008

Improve the northern entrance to the Park	£15,000	March 2008
Install a bandstand	£50,000	March 2007
Total	£470,600	

7.0 Conclusions

- 7.1 The refurbishment of the playground and the merging of the Pets Corner with the Aviary Aquarium Complex fulfils outstanding action plans in the Pudsey Park Management Plan.
- 7.2 The demolition of the former Pets Corner site and landscaping the site to create a green corridor will provide a stronger link between the playground area and the rest of the Park.
- 7.3 Merging the Pets Corner with the Aviary Aquarium Complex will allow rationalization of security energy and maintenance issues for the Pudsey Zoo.
- 7.4 Refurbishing the playground and splitting the facility into two units to cater for toddlers and children will enable Health & Safety measures to be met in full and allow more creative play equipment to be installed.
- 7.5 Improvements to the northern entrance of the Park will enhance the works earmarked for the adjacent bus station and car park and enhance visits to the Park
- 7.6 The erection of the bandstand will enable performances to take place in all weathers and encourage more musical events and public attendances.

8.0 Recommendations

- 8.1 Outer West Area Committee notes the proposal to spend £470,600 of Parks Renaissance money to fund improvements at Pudsey Park.

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Originator:	M Pexton
Tel:	214 3977

Report of the Director of Children’s Services

Outer West Area Committee

Date: 8th Dec 2006

Subject: Children’s Trust Arrangements for Leeds

<p>Electoral Wards Affected: All</p>	<p>Specific Implications For:</p> <p>Ethnic minorities <input checked="" type="checkbox"/></p> <p>Women <input checked="" type="checkbox"/></p> <p>Disabled people <input checked="" type="checkbox"/></p>
<p>Council Function <input type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input checked="" type="checkbox"/></p> <p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

Executive Summary

Children’s trust arrangements for Leeds have been approved by Leeds City Council and are in the process of being implemented. The report describes the main elements and begins to set out how the arrangements will work to improve the lives of children, young people and their parents and carers. It also describes further work to be done to make some of the elements work in practice, including the ‘locality’ aspects of the children’s trust arrangements.

1.0 Purpose of this report

On 20 September 2006, Executive Board approved proposals by the Director of Children’s Services for children’s trust arrangements to provide a framework for significantly improving the lives of children and young people in Leeds.

The purpose of this report is to provide Area Committee Members with a report on progress in implementing the Children Act and to summarise the children’s trust arrangements that are being adopted in Leeds.

The report is intended to help Area Committees consider their role in improving the lives of children and young people at a local level.

2.0 Background Information

- 2.1 The 2004 Children Act placed a duty on all local authorities to appoint a Lead Member for Children's Services and a Director of Children's Services. Their brief is to review, lead and transform the delivery of services in a way that makes all agencies whose work touches the lives of children and young people act in partnership and co-operation, providing their services in a joined-up way.
- 2.2 The Director of Children's Services, Rosemary Archer, took up her post in March 2006 and Councillor Richard Brett was appointed Lead Executive Member for Children's Services in May 2006. The Director is supported by a small unit of staff temporarily seconded from various parts of the Council. The Lead Executive Member is supported by an Executive Member for Learning and two Lead Members for Children's Services.
- 2.3 A further response to the Children Act 2004 was the formation of a city-wide partnership, known as Children Leeds, and which is part of the city's Local Strategic Partnership, the Leeds Initiative. This highly inclusive partnership has worked to set the city's vision for its children and young people and in July this year, Leeds published its first-ever Children and Young People's Plan. The vision, as set out in the Plan, is for all children and young people in Leeds to be happy, healthy, safe, successful and free from the effects of poverty.
- 2.4 Over recent months the Director of Children's Services and her team have undertaken a review of current arrangements for delivering children's services in Leeds. They have developed proposals for the future, taking into account conditions that exist at a local level as well as the Children Act, national guidance and best practice.
- 2.5 The proposals were presented to Executive Board on 20 September and were approved. This paper will now go on to describe the children's trust arrangements for Leeds, including provisions for:
- involving children, young people and their parents and carers
 - locality working
 - safeguarding
 - commissioning services
 - the Children Leeds Partnership and
 - the future form of the Director of Children's Services Unit

3.0 Main Issues

- 3.1 Developing children's trust arrangements
Guidance issued alongside the Children Act requires all organisations involved in supporting children and young people to actively co-operate in improving services. All local authorities, through the Director of Children's Services, are required to create an environment where this co-operation can take place efficiently and effectively.
- 3.2 Initially, this was interpreted as the formation of a legal trust to bring together the many partners and the local authority. Pilot authorities took this interpretation literally, with a result that new 'Children's Departments' were created to pull together all the services a local council delivers for children, young people and their families.

- 3.3 However, it was quickly realised that in larger authorities, such as Leeds, this would create a department of unmanageable size, with the disruption caused by such large-scale reorganisation more likely to impede improvement and partnership working, than to promote it.
- 3.4 In Leeds, therefore, the decision has been taken to develop children's trust 'arrangements', whereby agencies agree to work together in partnership, without taking the final step of setting up a formal, legal trust. This approach fully complies with national guidelines and, importantly, to build on what has been achieved already, partners have agreed that this is the best way forward for the city.
- 3.5 According to the children's trust arrangements that Leeds will adopt, the Director of Children's Services is accountable for achieving national and local targets and will, in turn, hold partners accountable for achieving the aims of the Children and Young People's Plan. The Children Act places a 'duty to co-operate' upon partners in doing this.
- 3.6 Involving children and young people and their parents and carers
Before a single word of the Children and Young People's Plan was written a major consultation exercise was carried out involving professional and voluntary organisations working in services for children. Above all, this included children and young people themselves and their parents and carers – some 8,000 people in total. Out of this came a strong message that children and young people and their families want to play a full part in identifying and prioritising needs and participation in designing and transforming services.
- 3.7 This is another reason for moving away from setting up a formal trust as participation of this nature would be difficult to maintain under the provisions of a formally established trust.
- 3.8 Locality and partnership working
The Council and partners across the city have a real commitment to improve services, improve equality and enable better standards of life for all our citizens. This is reflected in the Vision for Leeds, the Local Area Agreement and the Corporate Plan. It is also reflected in the Children and Young People's Plan, which goes on to make it clear that the most impact on identifying and targeting vulnerable groups can be made in localities and neighbourhoods, rather than working on a city-wide basis. This essential focus on communities has been a key consideration in developing the children's trust arrangements.
- 3.9 The requirement for local impact is also reflected through the Area Committees within the Council, District Partnerships within the Leeds Initiative and moves in the National Health Service from acute to community provision.
- 3.10 Safeguarding
The 2004 Children Act requires all local authorities to establish a Local Children's Safeguarding Board. This replaces the Area Child Protection Committee and will be chaired by an independent person appointed by the Director of Children's Services. Day-to-day work of the Board will be managed by a Safeguarding Manager. Its main roles are to set standards, identify best practice and investigate poor practice and complaints, for the purpose of safeguarding and promoting the welfare of children in Leeds.

3.11 Commissioning services

The approach Leeds has taken in drawing up its children's trust arrangements is very different from that taken by most other authorities, who have moved to set up 'children's departments'. The Leeds model draws a clear separation between *providers* of services and *commissioners* of services. This approach has recently been endorsed by a report prepared for DfES by Price Waterhouse Coopers, whose main recommendation is to separate strategic commissioning from provider services.

3.12 During the early part of 2006, the Director of the Leeds Initiative reviewed the work of partnerships centred on supporting children and young people. This review concluded that there should be a clearer definition of roles between a 'softer' advocacy, challenge and strategy role and the 'harder' role of commissioning services. In implementing the recommendations of this review, the Children Leeds Partnership (see para 14 below) will take on the softer role, while an Integrated Strategic Commissioning Board will address the harder issues of commissioning and budgets.

3.13 The Integrated Strategic Commissioning Board will be chaired by the Director of Children's Services and will comprise 'relevant partners' as set out in the Children Act, plus other key partners from within Leeds. Its role will be to commission services that meet the needs of children and young people, to set standards for service and to monitor performance. It will oversee and monitor the achievement of targets set out in the Children and Young People's Plan.

3.14 The Children Leeds Partnership

The Children Leeds Partnership will be responsible, as a sub-group of the Leeds Initiative, for providing advocacy and challenge to secure better lives for children and young people. In the short term, the Partnership will have a number of sub-groups, some of which already exist, to drive specific aspects of work to support children and young people. These will be reviewed over coming months to see if this can be done more effectively, now that the Children and Young People's Plan is clear about expectations and priorities.

3.15 The Partnership will be chaired by the Lead Executive member for Children's Services with two additional places for councillors (one from the Council's administration and one from the main opposition party). Other members of the Partnership include representatives from Education, Health, Police, Probation, the voluntary and faith sectors and independent service providers.

3.16 Given the importance of making a difference at a local level and having an impact on services which affect the lives of children, for example housing and regeneration, local aspects of children's trust arrangements are crucial. Therefore, at a district level, five Children Leeds Wedge Partnership Groups have been established, linking the Leeds Initiative's District Partnerships with the Council's Area Committees, ensuring there is good Member engagement with issues concerning children and young people.

3.17 Over time, the Children Leeds Wedge partnerships will develop to link more firmly with clusters of schools and children's centres and hence, to front-line children's services.

3.18 The Director of Children's Services Unit

Unlike most local authorities, Leeds's interpretation of the Children Act has not led to the establishment of a 'children's department' (see para 3.4 above). A small interim Unit (currently about 20 people) has been set up, staffed by secondments from across the Council. Recruitment to permanent posts will take place in two phases. The first phase (currently under way) will bring together resources to manage current priorities, further develop thinking and identify what resources will be required for the longer term. These resources will be added if and when necessary, in phase two.

3.19 The Director of Children's Services Unit will work to model changed ways of working and lead by example in every way. It is designed to operate in a number of interlocking layers, each consisting of teams with inter-dependent roles (see Appendix 1). New skills will be required, together with appropriate experience and knowledge. Individual team members will be constantly challenged to work differently and provide solutions in a flexible way, working across traditional boundaries to facilitate change.

3.20 Of particular interest will be the new post of Locality Enabler (one for each of the five areas of the city). This role is to assist the Director of Children's Services is acting as champions for the needs and aspirations of all children, young people and families across Leeds by strategically directing, leading and impacting change at a local level. The role is designed to focus on the needs of a local area, ensuring the smooth running of existing partnerships and turning the vision of Children Leeds into reality.

3.21 From the outset it has been envisaged that the Director of Children's Services Unit will need and benefit from additional support going beyond its basic establishment. This is where the importance of partnership working will come to the fore by linking the Unit with a range of organisations more closely working with the operational side of service delivery. This approach builds on many good examples of joint- or multi-agency working such as extended schools, children's centres and the West Leeds Project.

3.22 Corporate Parenting

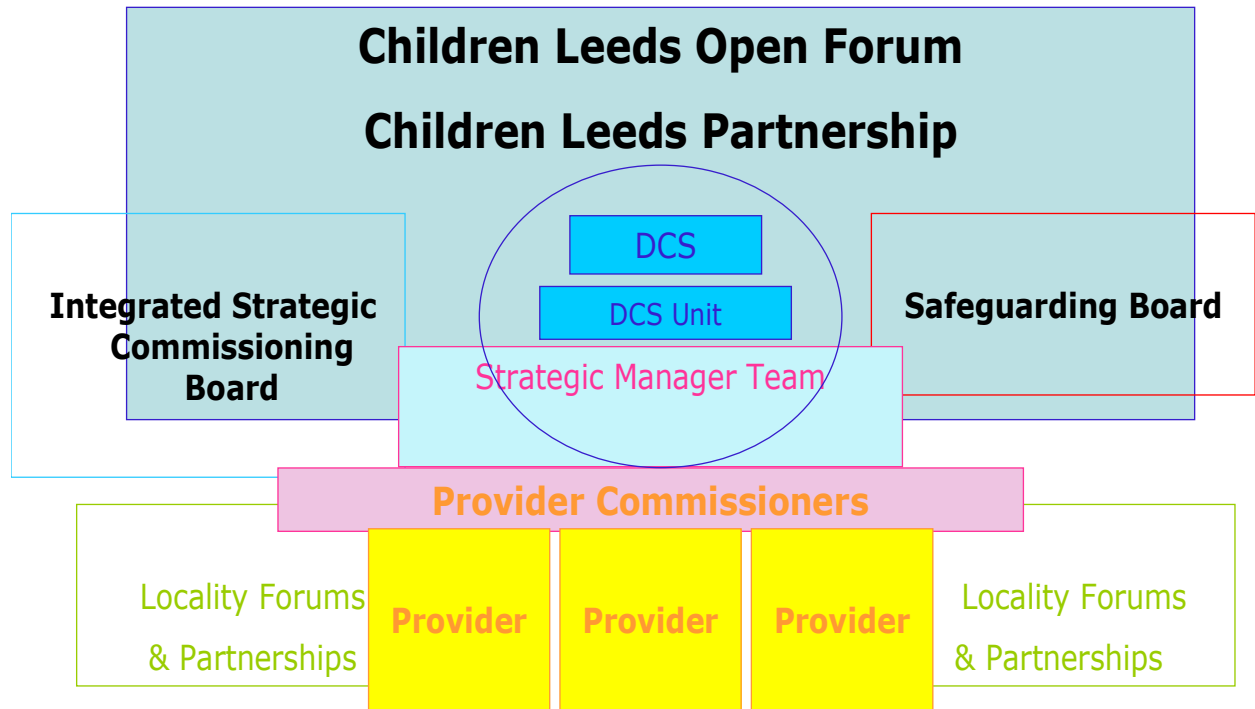
In implementing the Council's Corporate parenting Guarantee and Action Plan for looked after children, ten councillors have been recruited (one from each of the inner and outer wedge areas) to bear a special responsibility for children in the Council's foster or residential care. Under the title 'Corporate Carers' Group', these elected members' roles take over monitoring the Regulation 33 inspection of children's homes, but go far beyond this, to include advocacy and championing children and families at a locality level.

4.0 Implications for Area Committees

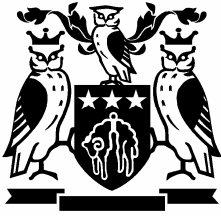
4.1 The most important consideration when designing the children's trust arrangements has been the transformation and improvement of services for children, young people and families. The aim, as stated in the Children and Young People's Plan, is for all Leeds's youngest citizens to be happy, healthy, safe, successful and free from the effects of poverty.

- 4.2 A key task of the Director of Children's Services Unit is to bring about a cultural change, both within the Council and among partners – indeed among all the people of Leeds. This change is to encourage all citizens to 'think child' in everything they do. This is already embedded in the 'traditional' services for children and families, such as social care, education and health. The greater challenge is to apply this in activity where the impact on children's lives is less obvious, such as planning, highways, cleansing (within the Council) and many developments and activities outside the Council.
- 4.3 Area Committees are in a strong position to use their influence to raise the profile of the children's agenda and ensure the impact on the lives of children and young people is taken into account when any decision is taken. Area Committees are asked to apply and capture a consideration of the impact on children and young people in decisions they take.
- 5.0 Recommendations**
- 5.1 Area Committee members are asked to note the contents of this report

Children Leads



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Originator: A Brogden

Tel: 2474553

Report of the Head of Scrutiny and Member Development

Outer Area Committee

Date: 8th December 2008

Subject: Scrutiny Action Learning Project around Community Development in Health and Wellbeing

Electoral Wards Affected:
City Wide

Specific Implications For:

Equality and Diversity	<input type="checkbox"/>
Community Cohesion	<input checked="" type="checkbox"/>
Narrowing the Gap	<input type="checkbox"/>

Council Function

Delegated Executive Function available for Call In

Delegated Executive Function not available for Call In Details set out in the report

Executive Summary

In May 2006, the Leeds City Council's Scrutiny Board (Health and Adult Social Care) was awarded £20,000 funding from the Government to carry out an action learning project around Community Development in Health and Wellbeing.

Community Development is a way of working that starts from local people's agendas, supporting people to articulate their needs and ways they might be met and then enabling action by local people. This in turn builds local skills and encourages a sense of community action.

Through action learning with key partners, the Scrutiny Board seeks to establish a much firmer understanding of Community Development and raise awareness of its value in terms of reducing health inequalities and promoting healthier lifestyles.

The Scrutiny Board is keen to engage with all Area Committees to share experiences of where community health development projects have made a difference to a community. However, this is also an opportunity for Area Committees to help the Scrutiny Board identify and address potential barriers and gaps in delivering effective community health development work in Leeds.

1.0 Purpose Of This Report

- 1.1 In May 2006, the Leeds City Council's Scrutiny Board (Health and Adult Social Care) was awarded £20,000 funding from the Government to carry out an action learning project around Community Development in Health and Wellbeing.
- 1.2 Working together with key partners, the Scrutiny Board aims to raise awareness of community development as an approach to reducing health inequalities and promoting healthier lifestyles. As the health and social care statutory sector moves further towards commissioning models, and particularly joint commissioning, the Scrutiny Board also seeks to establish a much firmer understanding of Community Development and to gather credible evidence which can be used by commissioners of services.
- 1.3 Area Committees have a vital role to play in terms of promoting and improving the economic, social and environmental wellbeing of their areas. The Scrutiny Board is therefore keen to engage with all Area Committees to share experiences of where community health development projects have made a difference to a community. However, this is also an opportunity for Area Committees to help the Scrutiny Board identify and address potential barriers and gaps in delivering effective community health development work in Leeds.
- 1.4 A representative of the Scrutiny Board (Health and Adult Social Care) will be attending today's meeting to discuss this matter with the Area Committee, and will provide feedback of the Area Committee's discussions to the full Scrutiny Board at its January 2007 meeting.

2.0 Background Information

- 2.1 Each year the Centre for Public Scrutiny (a government funded body that supports Overview and Scrutiny Committees across the country) provides an opportunity for Health Scrutiny Committees to bid for up to £20,000 to support action learning around the scrutiny of a health issue in their area. This year the CfPS advised Health Scrutiny Committees to base their bid applications on the themes set out within the new Government White Paper 'Our Health, Our Care, Our Say' (published in January 2006).
- 2.2 The White Paper states that service providers and commissioners must continuously find out what people want from their services – this is now a fundamental duty. It emphasises the strengths of community-based health provision and the importance of giving people a choice in services. It also highlights that this can be best achieved through partnership working and joining up services. In view of this, the Scrutiny Board (Health and Adult Social Care) decided to focus the Leeds bid application on Community Development in Health and Wellbeing and was one of only nine Local Authorities across the Country to be successful.

- 2.3 The CfPS explained that the strength of the Leeds bid application was based on the fact that the project aims to develop community development in commissioning so that services are open and responsive to people's needs and feelings. Also, with a current lack of national guidance on this area of work, the findings of the Scrutiny Board's project will also contribute to the work of the National Institute of Clinical and Health Excellence (NICE) in developing good practice guidance for community engagement in health improvement.
- 2.4 Working closely with the Leeds Metropolitan University, the Scrutiny Board and its key partners also seek to identify and address potential barriers and gaps in delivering effective community health development work across Leeds.
- 2.5 Terms of reference for the Scrutiny Board's action learning project was agreed by the Board in July 2006. A copy of the terms of reference is attached as Appendix A.
- 2.6 Since July, the Scrutiny Board has heard from the Healthy Leeds Partnership and Leeds Voice on their role in this area of work and received their latest research around Community Development and health in Leeds. Local community development workers have also contributed to the Scrutiny Board's meetings and Members of the Board have visited numerous community health development projects across Leeds.
- 2.7 The next stage of the Board's project will be focusing on the role of the Leeds Primary Care Trust and the Local Authority and exploring how community development fits into their commissioning roles.

3.0 Main Issues

- 3.1 Leeds has some well established health projects adopting a community development approach, for example, the seven Healthy Living Centres, South Leeds Health for All, East Leeds Health for All, Women's Health Matters, and many more. However, there are also projects which are isolated and not connected into the bigger Leeds picture in terms of access to information, training and opportunities to network and share best practice as a city.
- 3.2 One of the objectives within the Leeds Initiative Health and Wellbeing Plan 2005-2008 is to establish a Community Health Development Network for Leeds. This network will help to map community development work across the City and will also enable different projects to share best practice and identify training needs. The Scrutiny Board is supportive of this initiative and has allocated funding as part of its action learning project to help resource the network during its early stages of development. A key question for the future will be around the long term commitment and sustainability of the network.
- 3.3 Whist Community Development is considered a sustainable and cost effective model, projects are often based on short-term funding, making it more difficult to achieve desired outcomes. Community Development takes time and is not a quick fix. The Scrutiny Board is keen to gather credible evidence of where Community Development has made a positive impact on the health and wellbeing of communities in order to encourage further investment in this area of work.

- 3.4 The Scrutiny Board would particularly welcome the views of Area Committees on the following issues:
- Recognition of Community Development in health –are you aware of any city-wide or area specific projects which use a Community Development approach in addressing health matters?
 - Impact of Community Development in health – what would you consider to be important measures of effective Community Development in health? Are you able to share any experiences of where a community health development project has made a difference to an individual/community's health and wellbeing?
 - Barriers and gaps in delivering effective community health development work – what would you consider to be the main barriers and gaps in delivering effective community health development work (either generally or within your specific area)? How could these be addressed?

4.0 Implications For Council Policy and Governance

- 4.1 The Scrutiny Board's project very much links into the wider Government agenda to revitalise community empowerment and engagement across the broad range of public services. The White Paper 'Our Health, Our Care, Our Say', states that service providers and commissioners must continuously find out what people want from their services, and the recent Local Government White Paper 'Strong and Prosperous Communities' also enhances local leadership through new duties for local authorities and the NHS to work together on health and wellbeing.
- 4.2 Through action learning with key partners, the Scrutiny Board's project seeks to establish a much firmer understanding of Community Development and to gather credible evidence which can be used by commissioners of services, which includes the Council.

5.0 Legal and Resource Implications

- 5.1 Many Community Development projects suffer from short-term funding and therefore lack sustainability. Long-term investment in Community Development is needed in order to see positive health outcomes. In gathering credible evidence of where Community Development has made a positive impact on the health and wellbeing of communities, the Scrutiny Board seeks to encourage all health and social care organisations to commit to such investment in the future.

6.0 Conclusions

- 6.1 Community Development is essentially a democratic way to work that can be practiced by many different kinds of people, including community groups, Councillors, and other decision-makers. Through action learning with key partners, the Scrutiny Board aims to raise the profile of the Community Development model in helping to improve community wellbeing and reduce health inequalities.

7.0 Recommendations

- 7.1 The Committee is asked to note this report and to share its views around Community Development and health with the Scrutiny Board (Health and Adult Social Care), with particular reference to the issues set out in paragraph 3.4 of this report.

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SCRUTINY BOARD (HEALTH AND ADULT SOCIAL CARE)

COMMUNITY DEVELOPMENT IN HEALTH AND WELLBEING

TERMS OF REFERENCE

1.0 INTRODUCTION

- 1.1 Systematically and rigorously finding out what people want and need from their services is identified within the new White Paper 'Our Health, Our Care, Our Say as a fundamental duty of both the commissioners and the providers of services.
- 1.2 In Leeds we also acknowledge that people's opinions, preferences and views need to be heard, especially if more priority and spending decisions are to be devolved downwards. We recognise that when people get involved and use their voice, they can help shape improvements in provision and contribute to greater fairness in service use.
- 1.3 Community development is a way of working that starts from local people's points of view. It aims to support communities to articulate their needs and ways in which these might be met. It recognises that people are the experts on their own circumstances and needs and therefore most appropriate to be involved in creating solutions and making changes to improve their lives. Community Development is a key contributor to the establishment of social capital within disadvantaged groups and areas, which in turn contributes to health improvement.
- 1.4 There is some well established but relatively isolated community health development in Leeds: some locality projects have sustained themselves since the early nineties and developed excellent practice. We also have seven Healthy Living Centres, most of which take a community development approach.
- 1.5 There is a wider range of organisations in Leeds that have engaged users and citizens in a systematic and robust way, particularly within the voluntary and community sectors.
- 1.6 However, despite strong localised support and a number of independent evaluations the sector remains fragile, often based on short term funding. In particular 'New Opportunities Fund' funding of the Healthy Living Centres will expire over the next 18 months. As the statutory sector moves towards commissioning models and particularly to joint commissioning, it is increasingly important to establish a much firmer understanding of community development and to gather credible evidence which can be used by commissioners. There is also an identified need to map this activity in order to disseminate good practice across the city and encourage all parts of health and social care to be open and responsive to what people feel and prefer. In view of this, the Board has agreed to carry out a review on community development in health and wellbeing.

2.0 SCOPE OF THE INQUIRY

2.1 The aim of the review is to make an assessment of and, where appropriate, make recommendations on:

- existing community health development work in Leeds and comparisons with other areas;
- the methods used by local organisations in engaging communities;
- potential barriers and gaps in community development approaches to improve health, including structural, organisational and resource issues;
- the development of a sustainable Community Health Development Network and to identify training needs;
- supporting the implementation of the Leeds Initiative Framework for Effective Community Participation;
- how the lessons being learned around community development can help shape the role of Scrutiny in terms of establishing closer links with local communities.

3.0 COMMENTS OF THE RELEVANT DIRECTOR AND EXECUTIVE MEMBER

3.1 In line with Scrutiny Board Procedure Rule 12.4 the views of the relevant Director and Executive Member have been sought and have been incorporated where appropriate into these Terms of Reference. Full details are available on request to the Scrutiny Support Unit.

4. STRUCTURE FOR THE REVIEW

4.1 It is proposed that a range of approaches to evidence gathering are used in this Inquiry, including the following:

- Full meetings of the Scrutiny Board to consider evidence and question key witnesses
- Discussions with key partners and stakeholders
- Visits to selected community health development projects in Leeds and elsewhere
- Consultations with local Area Committees and District Partnerships on the Community Development work within their areas.

4.2 The Inquiry will conclude with the publication of a report and recommendations by the Scrutiny Board that will be submitted to the appropriate forum(s). A stakeholder seminar will also be arranged to help disseminate key learning actions from the review and to promote strategic recognition of the quality and value of community development for health improvement.

5. SUBMISSION OF EVIDENCE

5.1 This timetable is subject to change depending upon the outcome of the initial evidence gathering sessions.

5.2 The following formal evidence gathering sessions are scheduled.

5.3 **Visits** – to be conducted during September/October 2006

Consultations with Area Committees and District Partnerships – to be conducted during November/December 2006

5.4 **Session One: Scrutiny Board (Health and Adult Social Care) Meeting – 24th July 2006**

The purpose of this session is to receive information from the Healthy Leeds Partnership on the current position within Leeds in terms of community health development work.

5.5 **Session Two: Scrutiny Board (Health and Adult Social Care) Meeting – 18th September 2006**

The purpose of this session is to:

- gain an understanding of the principles underpinning Community Development;
- consider examples of community health development work on the ground across the city;
- receive information from Leeds Voice on their role in Community Development.

5.6 **Session Three: Scrutiny Board (Health and Adult Social Care) Meeting – 20th November 2006**

The purpose of this session is to:

- share feedback from conducted visits to community health development projects;
- consider the findings from the Community Health Development Questionnaire by the Healthy Leeds Partnership;
- receive information from the Leeds Primary Care Trust and local authority on how Community Development fits into their commissioning roles.

5.7 **Session Four: Scrutiny Board (Health and Adult Social Care) Meeting – 22nd January 2007**

The purpose of this session is to:

- share feedback from the consultations with local Area Committees and District Partnerships on Community Development work within their areas;
- identify main areas for development in the future
- consider the outcomes from research around future commissioning of voluntary community and faith sector services

5.8 Session Five: Scrutiny Board (Health and Adult Social Care) Meeting – 19th March 2007

To consider and agree the Board's final report.

6. WITNESSES

6.1 The following witnesses have been identified as possible contributors to the Inquiry:

Leeds Primary Care Trust
Leeds Metropolitan University
Healthy Living Centres
Healthy Leeds Partnership
Representatives from local community health development projects, for example, Sure Start, East Leeds Health for All, Women's Health Matters.
Representatives from community health development projects in other areas, for example, Sheffield and Bradford
Neighbourhoods and Housing Department
Social Services Department
Leeds Voice

7.0 FACILITATED DISCUSSIONS WITH AN EXTERNAL CONSULTANT

7.1 The Centre for Public Scrutiny (CfPS) set up the Action Learning initiative to help Overview and Scrutiny Committees and their NHS and public health partners to learn together about the experience of health scrutiny so that it becomes an informed joint enterprise between partners in the health economy. The action learning projects are also evaluated as part of a national evaluation of health scrutiny and the programme provides opportunities for sharing the learning in the meantime.

7.2 In view of this, facilitated discussions with Scrutiny Members and key partners will be carried out periodically throughout the review to discuss how the lessons being learned around community development approaches can help shape the role of Scrutiny in terms of establishing closer links with local communities and encouraging greater public engagement in the Scrutiny process. These sessions will be facilitated by Leeds Metropolitan University. Such lessons will then feed into an action learning framework which can be used as a learning tool for other health scrutiny committees.

7.3 The facilitated discussions will be planned for the following dates:

- 23rd October 2006
- 18th December 2006
- 19th February 2007



Originator: Peter Barnett

Tel: 0113 247 8860

Report of the Acting Director of Development

Outer West Area Committee

Date: 8 December 2006

Subject: Building Schools for the Future Phase 1 – Pudsey Grangefield High School

Electoral Wards Affected:
Pudsey

Specific Implications For:

Equality and Diversity	<input type="checkbox"/>
Community Cohesion	<input checked="" type="checkbox"/>
Narrowing the Gap	<input checked="" type="checkbox"/>

Council Function

Delegated Executive Function available for Call In

Delegated Executive Function not available for Call In Details set out in the report

Executive Summary

The report briefly sets out the present position regarding progress towards the replacement of four schools and the refurbishment and extension of two further schools under Phase 1 of Building Schools for the Future. A Preferred Bidder has recently been selected and it is anticipated that Reserved Matters Planning Applications will have been submitted by the time that this meeting takes place.

It sets out the likely programme for dealing with the applications in anticipation of an anticipated Financial Close date for the contract of 28 February 2007 and the likely issues that will arise from the planning applications – in particular those specifically relating to Pudsey Grangefield High School.

1.0 Purpose of This Report

1.1 The purpose of the report is to notify and inform the Outer West Area Committee of the latest update on the Building Schools for the Future (BSF) Programme and how this relates to Pudsey Grangefield High School, specifically:

* Highlighting that the submission of Reserved Matters Planning Applications that will have been submitted by the time that this meeting takes place; and

* Inviting questions and comments on the proposals from members of the Area Committee.

2.0 Background Information

- 2.1 Wave One of the Leeds BSF Programme involves the re-building and refurbishment of 14 Secondary Schools, to be procured in three phases. The procurement includes the formation of a Local Education Partnership (LEP) which, under the terms of the Partnership Agreement, will be granted certain exclusivity rights for future investment in the City Council's Secondary School estate that may be approved under the Government's Building Schools for the Future Programme.
- 2.2 Outline planning permission was granted for the schools in Phase 1 (plus Allerton Grange, which will be constructed as part of Phase 2) in October 2005. The Phase 1 schools are Allerton High (new build), Cockburn High (refurbish and extend), Pudsey Grangefield High (new build) and Temple Moor High (refurbish and extend). The new schools will be procured under the Private Finance Initiative (PFI) with the others being procured from the LEP partners under a Design and Build contract.
- 2.3 Since the granting of outline planning permission, three consortia have been invited to bid to become the partners in the LEP. One of them, Environments for Learning (E4L) has now been invited to become the Council's Preferred Bidder and their designs for the schools are now submitted as the reserved matters planning application.
- 2.4 The programme for submitting and determining the planning applications is tight. The anticipated Financial Close date for the contract is 28 February 2007 and planning permissions are required for all of the schools in Phase 1 and Allerton Grange for this to happen and enable construction and refurbishment of the Phase 1 schools to commence in the spring of next year. The Phase 1 schools are due to open in the Autumn of 2008 with Allerton Grange and the other Phase 2 schools opening in 2009.
- 2.5 As part of the consultation process on all of the planning applications, reports are being submitted to the relevant Area Committees, explaining the proposals, setting out what the key issues are likely to be and inviting and comments on the proposals from members of the committees. Any comments will be taken into account when the applications are reported to the Plans Panels early in the New Year.

3.0 Main Issues

- 3.1 The proposed development is a replacement high school, to accommodate a total of approximately 1,145 pupils, comprising 975 pupils aged 11-16 years plus 170 post-16 pupils. This compares to a current school roll of 1022 pupils aged 11-16 years and 134 post-16 pupils – a total of 1,156. At the time of the outline planning permission, it was anticipated that under DfES funding criteria, the existing sports hall (built in 1975 and subsequently extended) would have to be refurbished and incorporated into the overall design for the site, rather than replaced. However, it has proved to be feasible to carry out a full development of the school, with the exception of the original building (1908) fronting Richardshaw Lane which is Grade II listed, which will be subject to separate proposals for appropriate alternative uses.

3.2 The issues which were raised at the outline planning stage have featured strongly during a lengthy period of negotiation on the designs and layouts of the schools that took place prior to the selection of the Preferred Bidder, involving planning, urban design, highways and other officers, together with input from CABE, LADI and the Civic Architect. In the case of Pudsey Grangefield, the key issues were:

- The quality of the design and appearance of the development, including its relationship with the Old Grammar School building and facilitating its retention for a suitable alternative use (if not retained as part of the new school development);
- Relationship with and impact on the adjacent area of the proposed development – especially Grange View, Grange Terrace, Laurel Terrace, Oakroyd View and Oakroyd Mount;
- Impact on the existing public rights of way between North Street and Grange View/Grange Terrace and The Lanes to Stanningley (crossing the bypass);
- Vehicular and pedestrian access – including facilitating separate access to the Old Grammar School building from Richardshaw Lane;
- Location of construction access and routing of construction traffic;
- Provision of and community access to playing fields and other sports facilities;

The submitted scheme attempts to address most of the above issues – although that relating to community access is one of management and is pursuant to a condition attached to the outline planning permission. Some detailed matters – for example, design specifications for fencing and details of planting as part of the landscaping scheme and off-site highways works will also follow, pursuant to outline planning permission conditions.

3.3 Copies of plans, elevations and other drawings showing the siting, appearance and layout of the proposed new school will be presented at the meeting.

4.0 Implications for Council Policy and Governance

4.1 The scheme forms part of the Council's programme for refurbishing and renewing secondary schools throughout the city as part of BSF Wave 1. Consultation is being carried out in accordance with the Council's Statement of Community Involvement and the planning applications will be determined by the appropriate Plans Panels.

5.0 Legal and Resource Implications

5.1 These schemes are all part of the BSF funding allocation.

6.0 Conclusions

- 6.1 The reserved matters planning applications for the schools referred to above are the result of an extensive and collaborative design process. However, any comments, ideas or suggestions that the members of the Area Committee may wish to put forward prior to consideration by the appropriate Plans Panel will be most welcome.

7.0 Recommendations

- 7.1 The Outer West Area Committee is requested to note the content of the report, and provide comment on the proposals.



Originator: Steve Crocker
Tel: 3950966

Report of the West Leeds Area Manager

To: Outer West Area Committee

Date: 8 December 2006

Subject: Area Managers Report

Electoral Wards Affected:
Calverley - Farsley
Pudsey
Farnley - Wortley

Specific Implications For:
Ethnic minorities
Women
Disabled people
Narrowing the Gap

Council Function

Delegated Executive Function available for Call In

Delegated Executive Function not available for Call In Details set out in the report

Executive Summary

This report provides a short update for the Area Committee on the activities of Area Management in Outer West Leeds over the last three months to December 2006. This current report updates members about recent progress on delivering the Outer West Area Delivery Plan for 2006/7. The report also informs the Area Committee of the plans and activities of the West Leeds District Partnership and other partnerships within West Leeds.

1.0 Purpose of this report

1.1 This report updates the progress made in implementing the Area Delivery plan during the third quarter of the financial year 2006/7 and linking these to the corporate priorities of the City Council. The report also identifies progress being made through the support of our partner organisations on the West Leeds District Partnership.

2.0 Main Issues

CORPORATE PRIORITY THEME: ALL NEIGHBOURHOODS ARE SAFE, CLEAN, GREEN AND WELL MAINTAINED

West Leeds Country Park

- 2.1 Good progress has been made over the past three months in implementing the West Leeds Country Park. The following plans have been approved:
- 5300 way markings for footpaths, bridleways and cycle routes.
 - 46 interpretation boards
 - 74 directional signs
 - 10,000 general leaflets
 - 30,000 specific leaflets
- 2.2 The following park improvement have been approved:-
- Farsley Recreation Ground (West Outer) – Playground refurbishment earmarked for 2007/08
 - Calverley Victoria Park (West Outer) – Works started to install signage and interpretation boards, refurbish tennis courts and erect new bowling green fence.
 - Westroyd Park (West Outer) - Signage and interpretation boards installed, essential footpath improvements and landscaping completed along with the refurbishment of the tennis courts. During the latter part of this year will decommission the old Depot and replace with a car park for park users besides installing ornamental fencing and gates on the perimeter wall.
 - Western Flatts Park (West Outer) - Signage and interpretation boards installed, essential footpath, drainage, step and rose garden improvements completed along with a new fence around the children's play area. Outstanding works to be done shortly include additional path works and refurbishment of the tennis courts.
 - Pudsey Park (West Outer) – Refurbishment of the playground, relocation of Pets Corner adjacent to the Aviary Aquarium Complex, landscape cleared Pets Corner site, erection of a new bandstand and landscape improvements to the bus station entrance are works earmarked through the winter of 2006 to the winter of 2007.
 - Nan Whin Woods (West Outer) – Path improvements and drainage works through the woodland completed. Much of the funding has been spent on restoring the bridleway that runs from Tong Road and along the top of the ridge within the woodlands.
 - Tofts Road Allotments improved through new security fencing, plot preparation and rubbish removal.
- 2.3 A sum of £20,000 has already been allocated from the Outer West Area Committee wellbeing fund to effect improvements at Post Hill Woods. The works now completed entailed: -
- Erection of barriers at key points where unauthorised motorcyclists access the woods.
 - Path refurbishment in two localities where streams have cut through the path surface.
 - Signage to inform visitors about Post Hill Woods
 - Robust metal seats at key view points along the top path.
- 2.4 Section 106 agreement money from local developments will help fund the construction of a playground in Farsley Park (£80,000) that is earmarked for 2007/08. £70,000 Section 106 monies have been awarded for the refurbishment of the skate park in Pudsey Park, now completed. £40,000 of Greenspace Capital has been awarded to establish a skate park in Armley Park. Works will start shortly.
- 2.5 West Leeds Outer Area Committee has agreed to fund a gardener for 12 months starting in September of this year to maintain and improve Tyersal Park and New Farnley Recreation Ground.
- 2.6 The Parks & Countryside Disability Officer in partnership with the Involvement Worker from the West Leeds Locality Development Scheme is auditing the trail for usage by the disabled. The audit is being done by the disabled participants on the scheme and the findings will be used to develop walk leaflets that will show the levels of accessibility on sections of the trail

and what facilities can be utilised. A West Leeds Outer Area Committee well-being project grant of £500 has been obtained to fund travelling costs for the disabled group. Large sections of the Leeds Liverpool Canal towpath along with access routes leading to the towpath have been assessed.

- 2.7 A number of public rights of way have been improved, including Leeds Bridleway. A condition survey has been carried out along the Leeds Country Way and has now been way marked throughout. Work is ongoing to create a Pegasus crossing over the A654 in order to provide a safe crossing point for horse riders and cyclists. Officers are in dialogue with Bradford Council who is the landowner of this particular section. This section is vital as it provides an important connecting link with other paths within the West Leeds and Green Gateways Country Park.
- 2.8 Following a meeting in October members of Bradford MDC and Leeds City Council have agreed to reconstitute the Countryside Forum. One proposal is to link the work on the West Leeds Country Park with the adjacent rural areas of Bradford.

Community Safety

- 2.9 Over the past three months the new Farsley Farfield youth base has been completed and a mobile youth bus scheme funded by Outer West Area Committee has been launched at Tyresall Club in November 2006. The number of youth work sessions in the outer area has hence increased by 12 per week, helping the youth service to achieve its "reach" targets.
- 2.10 CCTV is now established and operating in Farnley and Farsley targeting Anti Social Behaviour issues.
- 2.11 The restructure of the Neighbourhood Wardens service has now been finalised and approved. West Leeds currently has six wardens, two in Armley ward, two in Bramley and two in Farnley and Wortley ward. Three have permanent funding, the other three are funded from a variety of sources. A senior warden, Lynne Barnes has recently been appointed.

Community Centres

- 2.12 Previous reports to Area Committee have indicated that there are high levels of backlog maintenance for some of the centres. The overall position has improved a little over the last few years through resources agreed by Area Committees through Well Being Budgets.
- 2.13 It has been agreed at Executive Board that a dedicated capital programme for the centres should be developed to support capital improvements over the medium term managed through the Asset Management Group. In order to assist in addressing essential backlog maintenance in the short term Asset Management Group approved the release of £174,000 for this financial year from the Council's Major Maintenance Fund. It is possible that a further amount will be released in future years to augment the capital pot and other resources available for community centres.
- 2.14 For 2006/7 the following programme of backlog maintenance is proposed in Outer West
- Calverley Mechanics Institute, Outer West: £16,250 replacement of pipework and radiators in playgroup room and replacement of boiler system and controls to meet required regulations
 - Greenhill Community Centre, Outer West : £4,500 change external wooden door frames to steel or upvc frames, lighting repairs, boiler, cylinder and controls replacement, exterior lighting replacement, roof edge protection and anti-vandal paint
 - In addition minor repairs are to be considered at Swinnow Community Centre (see additional item on this agenda) and repairs have now been completed by Education Leeds on Lower Wortley Community Centre prior to the handover to Outer Area Committee

Forums

- 2.15 The first Farnley and Wortley ward forum to be held in New Farnley took place on 30 October at St Johns Church Hall New Farnley. The main items considered were community safety, proposals for a New Farnley Village Design Statement (along the lines of the Farsley scheme - see below) and youth provision through the new youth bus.

CORPORATE PRIORITY THEME: ALL COMMUNITIES ARE THRIVING AND HARMONIOUS PLACES WHERE PEOPLE ARE HAPPY TO LIVE

Community Cohesion

- 2.16 On Saturday 28th October 'Know your Community Day' was held to help bring the communities of West Leeds together – and provide information and entertainment for all, part of the District Partnership Community Cohesion work. It was well attended by all members of the community and everyone who attended gave positive feedback.
- 2.17 Entertainment was provided by Sikh drummers, morris dancers, martial arts experts and musicians. There were also ongoing craft and stall activities with food being provided by the Sikh temple and New Wortley Community Centre.
- 2.18 The day was organised jointly between Leeds West Homes and West Leeds Area Management and held at St Bartholomews Primary School, Armley.
- 2.19 A working group has been set up to take forward the work around BME and faith communities in West Leeds and it is planned that a similar event will take place in Outer West Leeds next year.

Housing

- 2.20 Leeds West Homes commenced on the refurbishment of the Neighbourhood Housing Office and Library on Heights Drive, Wortley. Leeds West Homes also completed a pilot conversion of empty flats on the Bawns – this is to be extended to other blocks on the estate. In Pudsey the demolition of properties on Walmer Grove was undertaken and a scheme was agreed for Yorkshire Housing to undertake a development on the former Waterloo estate.
- 2.21 Section 27 approval was obtained from the Department of Communities and Local Government to create three new ALMO companies. The appointment of Chief Officers, new Board Members, and creation of new senior management teams will be completed by Christmas 2006.
- 2.22 Leeds West Homes have undertaken an exercise to refocus spend to ensure decency targets are achieved by 2010.

Regeneration: West Leeds Gateway

- 2.23 A successful business event was held as part of the West Leeds Gateway Options Consultation at Farnell in One on Wednesday 8th November. Over 30 businesses from Armley and Farnley/Wortley attended. The Area Manager and Stephanie Burras from Leeds ahead did presentations. There was general support for the approach to revitalise the area and to improve Armley Town Centre. Specific comments were made on the need for the police and community safety to support businesses against crime and criminal damage, the concern about lack of affordable business sites in West Leeds due to the lack of new land for manufacturing and warehousing, and the need for decent car parking provision for Armley Town Street.

- 2.24 Other elements of the options consultation took place at Netto Shopping Centre, Upper Wortley, at Heights Church, West Leeds High School, Armley one Stop and Armley Moor Health Centre and New Wortley Community Centre over the last six weeks
- 2.25 The first appointments to the West Leeds Regeneration Team were made. Adrian Millward will lead the team from February 2007 and Nick Clarkson has now transferred from East Leeds as project assistant. The team will lead on the work both on West Leeds Gateway and the Leeds-Bradford corridor

Local Area Management: the Bawns

- 2.26 The Bawns Local Area Management Plan (LAMP) group met regularly during this period. Area Management undertook a review on the membership of the group to make sure the work is more focused. Three local people have been nominated to attend the Bawns LAMP group. The deputy headteacher from Lawns Park and the reverend from Farnley Rectory have also joined the group.
- 2.27 The three main issues for the area are the environment, in particular litter and refuse collection, something for young people to do and community safety. A revised plan is being written and the residents of the Bawns estate will be consulted in a number of ways to make sure all views are captured and addressed. This will include specific consultation with young people around what they would like to see on the estate.
- 2.28 The new LAMP plan will focus on performance targets and raising the area out of the most deprived 10% Super Output Areas in the country. A draft version will be presented to the February area committee for approval.

Farsley Village Design Statement (VDS)

- 2.29 The Farsley VDS group met regularly during the period and discussed a number of development issues including the development of the Tradex site and the former Fire Station where building is due to commence soon for two blocks of flats with appropriate green space.
- 2.30 The group had been undertaking a community questionnaire and a second draft of the report has been considered. Of the more significant changes it was agreed that the new Character Area be identified (Vickersdale), but that the current study boundary should remain unchanged following the traditional line despite occasional difficulties that arose.
- 2.31 The report will form just one element of the eventual Statement and wholly ignored any input from the consultative aspects such as Questionnaire and Public Meetings, whose impact on the Statement had yet to be addressed. A Farsley Village leaflet is now to be produced along the lines of the recent leaflet promoting attractions in Pudsey.

Leeds-Bradford corridor study

- 2.32 The study of regeneration opportunities in the Leeds Bradford Corridor has now commenced. Leeds City Council and Bradford Metropolitan District Council are jointly funding the study. The proposal will use as its basis the unique proximity of Leeds and Bradford (the 3rd and 6th largest cities in the UK) and their potential as an economic powerhouse and will seek to build a powerful 'cross border' initiative building on the recent positive officer links and co-operation and the strong political representation in the two areas at a senior level.
- 2.33 Tenders have been sought from five consultants to undertake a Regeneration Framework study for the area 2006-2016 to "spread the benefits of the growth of Leeds and Bradford City Centre to the communities of the Leeds Bradford Corridor". White Young Green has been appointed and has commenced work on the six month study. The issues cover the four key themes of:

- Development Economic Prosperity

- Enhancing Transportation and Connectivity
- Achieving Sustainable Improvements to Housing
- Improving the image and appearance of the Leeds/Bradford Corridor

2.34 The baseline assessment will look at how the area is currently used and what economic activity is currently happening. It will look at the policy background and proposals in the area (for example Leeds/Bradford airport, West Leeds Country Park). The options stage will identify what land is available and possible uses, and what realistic options are there for the area, taking into account different levels of intervention and investment. Implementation will be of three or four deliverable projects for both cities to undertake, with a clear guidance on the governance arrangements and how to foster better working between the two cities to benefit from our proximity. A parallel and concurrent transport study is to be undertaken by Metro. The work will inform the Local Development Framework as supplementary documentation.

2.35 Key issues of the study include:-

- What action will enhance the character and attractiveness of the existing corridor?
- How can we enhance the corridors potential to accommodate respective city growth needs?
- How can we best improve inter-city transport capacity / reducing inter-connection barriers?
- What are the specific housing problems/opportunities which are common to both cities?
- Should Leeds and Bradford be allowed to merge physically?

Leeds Bradford Northern Challenge Fund bid

2.36 As part of the cooperative work between the two cities a £28 million housing bid has been submitted. This is a pioneering proposal to provide affordable housing, create jobs and raise aspirations for employment, particularly in the construction industry. The bid is led by Firebird JVC in partnership with Bradford Community Housing Trust and Leeds West Homes and has the full and active support of the City of Bradford Metropolitan District Council and Leeds City Council. There will be a strong commercial element incorporating retail, offices and social/community enterprise that will, in the first instance, seek to link into the Local Enterprise Growth Initiative recently awarded to Bradford and that Leeds is seeking to obtain in the current bidding round. The intention is to diversify tenure by providing modern, low cost, state of the art, high eco-efficiency homes that will plug a market gap, with additional potential to change the use of some land from residential to employment.

2.37 If successful the challenge fund bid will create 1000 new homes for rent or sale and renovate a further 2,800. The programme would create 50 new jobs, 750 temporary jobs and 50 training places by 2012/13

Town and District Centres

2.38 The final version of the Pudsey Town Centre regeneration Business Case was approved by Asset Management Group in October for progression to detailed design stage. Key aspects of the scheme are:-

- Shop fronts and trade waste bins improvements. Shop fronts funding will be in the second phase and will be subject to match funding from local business. The relevant shopfront improvements will be to shops adjoining new bus station
- New Bus Station - ensuring that Metro proposals for the new bus station keep abreast of the scheme timetable.
- Leisure Centre car park works need to be completed just before bus station construction commences with work commencing in 2006/7.
- Leisure Centre art works frontage improvements.

- “Heritage lighting’ to be put in place as part of the PFI contract commencing in Pudsey in 2007 and lighting of Pudsey Town Hall
- Pudsey Park - a sum of £450,600 has been earmarked by Learning and Leisure from the £3.7m Parks Renaissance Fund to improve Pudsey Park. The improvements are a new pet’s area between aviary and conservatory, a Bandstand, refurbishment of the playground and landscape improvements to the entrance and current pet’s area. Works are scheduled to be undertaken during 2007.
- Pudsey Market - replacement of the stalls, a better entrance from Leisure Centre side, high quality dark green asphalt surface in trading area with service 'corridor' in dark red. CCTV is to be provided and linked to the LeedsWatch system. A start on site is planned by Markets at the end of March 2007 with a six months construction target.

2.39 The final version of the Farsley regeneration business Case was also approved by Asset Management Group in October for progression to detailed design stage. The scheme is expected to deliver two elements by the end of the 2006/7 financial year – CCTV and fencing. The Farsley scheme includes:-

- Improvement to Library bldg and surrounding
- Demolish toilet block, site clearance and backfill
- Old Road (Minster flats) new seats, brick columns, fencing and gates
- School Street car park handrails and barriers
- Memorial Garden seating, repaint railings
- Street scene replace guard rails, paint light columns
- Hainsworth, Walton, East Court fencing
- The Gardens, Farfield avenue fencing and gates

2.40 The CCTV element of this bid has progressed separately to the rest of the bid. Three cameras have been installed on Town Street and one on Hainsworth Park.

CORPORATE PRIORITY THEME: TRANSFORMING OUR SERVICES

Children Services and ALMOs

2.41 An update on the progress of the implementation of the Every Child Matters project and on the future of ALMOs are presented elsewhere on this agenda.

Health Service

2.42 The outline business case for the LIFT health centre schemes at Lower Wortley has been approved this month by the Strategic Health Authority.

2.43 The new Leeds PCT has been established with Chris Outram as the Chief Executive. Other appointments are as follows:

Dr Ian Cameron – Director of Public Health
 Ms Philomena Corrigan – Executive Director of Care Services
 Matt Walsh – Executive Director of Commissioning
 Lynton Tremayne – Chief Information Officer

2.44 The need for the PCT to retain the ability to work at a local as well as city-wide level was a clear theme during the consultation on the proposal for a single Leeds PCT and was reflected in the general conditions which the Department of Health has applied to the new PCTs.

- that all PCTs must retain and build on current partnership arrangements
- that a strong locality identity must be retained, and where necessary locality structures should be put in place.

- 2.45 Key issues requiring a local focus include:
- Provision of community services
 - Partnership working, particularly involvement in District Partnerships and links with Area Committees, including a strong focus on public health
- 2.46 The identification of five Interim Lead Directors will ensure that, from the outset, the benefits of local working are retained within the context of a single Primary Care Trust. In West Leeds the Interim Lead Director is Chris Reid, the Partnership Lead is Jon Fear and the provision lead is Paul Morrin.
- 2.47 Kuldip Bharj, the former chair of West Leeds PCT is now a new board member of Leeds PCT. Kuldip will therefore be relinquishing her role as chair of West Leeds District Partnerships. Brian Marsden will be the new Leeds PCT link on the West Leeds District Partnership.

Area Management Review

- 2.48 The Area Management review is underway. KPMG have completed an Area Management Audit. Two sessions held with Senior Area Management Staff to look at KPMG audit and feed into review. An issues and options paper is to be completed by December 2006.

Outer West Area Delivery Plan

- 2.49 The Outer West Area Delivery Plan 2007/8 is being prepared with a draft to be presented to Area Committee in February 2007. The plan will take account of likely continuation of revenue wellbeing funding rolled forward at current levels and a new three year tranche of capital funding. As well as sections on streetscene, regeneration, community safety, and youth service this new plan will also include area plans for environmental health.

CORPORATE PRIORITY THEME : BETTER PARTNERSHIP WORKING

West Leeds District Partnership

- 2.50 West Leeds District Partnership Executive met on Friday 15th Sept at St John the Evangelist Church Hall, Wortley. The Executive received a report from Mariana Pexton on progress to implement the Every Child Matters pilot in West Leeds. This work aims to better integrate services and improve outcomes and opportunities for children in West area. The Partnership agreed to support the work and to allocate the partner resources required to undertake this work.
- 2.51 Dinah Clark from Leeds Initiative was welcomed to the Executive as the new link between the West Leeds District Partnership and the Leeds Initiative. Tom Maynard was welcomed as the second Leeds VOICE representative for Community & Voluntary groups.
- 2.52 The Partnership Executive supported a proposal to establish a Catalyst Centre- an Enterprise Centre for the area - based at West Leeds Family Learning Centre as part of the Leeds Enterprise Growth Initiative (LEGI). The decision on LEGI funding was expected by December but in the meantime a business case was to be drawn up.
- 2.53 Building Schools for the Future: the Partnership Executive received an update from Claire Hellewell (Education Leeds) on the Building Schools for the Future programme in West. This is a £200m investment programme that will lead to the renewing or rebuilding of all the high schools in West Leeds over the next 5 years.
- 2.54 Respect Action Plan the Partnership Executive received a report by Gill Hunter, West Area Community Safety Co-ordinator on the proposed implementation of the "Respect" plan in Leeds. This included the development of intensive family support programmes dispersed tenancies and additional youth work provision.

Celebrating Success in West

- 2.55 This year for the first time the West Leeds District Partnership offered awards given to local people and organisations that had performed outstandingly in implementing the objectives of “Strategy for Success”. The awards were given at the “Celebrating Success in West Leeds” event on 29th September at Stanningley Rugby Club. The winners in the various categories were as follows: Thriving Places: Michelle McGill (New Wortley Residents Association); Health & Wellbeing: Dawn Bailey (West Leeds PCT); Environment: Hazel & David Boutle (Armley Common Rights Trust) Transport: Martyn Smith (Bramley Elderly Action); Enterprise & Economy: Farnell In One Culture: Jane Earnshaw (Interplay) Children & Learning: Pauline Gavin (St Bartholomew's Primary school) Harmonious Communities: Howard Bradley (Farsley Youth Development Project).
- 2.56 Next meeting of the West Leeds District Partnership is 15th December at Armley One Stop. The main topics for consideration are Transport and Economic Development.

3.0 Implications for Council Policy and Governance

- 3.1 The work of the West Leeds Area Management Team in delivering the Area Delivery Plan for Outer West Leeds is part of the Council's corporate agenda in achieving closer working and better services.

4.0 Legal and Resource Implications

- 4.1 The Area Delivery Plan and the Strategy Success are administered through West Leeds Area Management team. This report had indicated that new resources that have been brought into the West wedge to tackle the problems identified in plans.

5.0 Recommendation

- 5.1 Outer West Area Committee members are invited to note the contents of the report and to comment on any aspect of the Area Team's activities.

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Report of the Director of Neighbourhoods and Housing

Outer West Area Committee

Date: 8th December 2006

Subject: Outer West Area Committee Well-Being Budget

Electoral Wards Affected:

Calverley & Farsley
Farnley & Wortley
Pudsey

Specific Implications For:

Ethnic minorities

Women

Disabled people

Narrowing the Gap

Council Function	<input type="checkbox"/>	Delegated Executive Function available for Call In	<input checked="" type="checkbox"/>	Delegated Executive Function not available for Call In Details set out in the report	<input type="checkbox"/>
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Executive Summary

The report seeks to update Members on the current amount of capital and revenue funding committed and available via the Area Committee Well-Being budget for wards in the Outer West area. It seeks approval for new projects commissioned by the Area Management Team.

1.0 Purpose Of This Report

1.1 This report updates Members on the current amount of capital and revenue funding committed and available via the Area Committee Well-Being budget for wards in the Outer West area. It seeks approval for new projects commissioned by the Area Management Team.

2.0 Background Information

1.1 The capital and revenue allocation for Outer West is:
Capital: £317,193 to be spent over three financial years (04/5 – 06/7);
Revenue: 2006/2007 is £166,390.
 Allowing for ratification of schemes approved in principle, to date, the impact on budgets is such that the following funds are available for commitment:

Capital: £19,483
Revenue: £14,462.35

3.0 Main Issues

- 3.1 The Area Committee needs to be reminded of the fact as originally stated at the April Area Committee, that the demands placed on the 06/7 budget as influenced by the Area Delivery Plan, could lead to a significant over-commitment of the budget.
- 3.2 The figures for the Pudsey and Calverley in Bloom displays have been received and are presented in the report at appendix 1 and 2.
- 3.3 The Area Committee is asked to note that the request for the funding for the Scout Centenary Floral Display is a separate to the In Bloom funding request at appendix 1 and 2. The report for the Scout Centenary Floral Display is at appendix 2.
- 3.4 The Area Committee should note the grant application for funding from the Lancasterian School Room at appendix 4. This application was first presented at Area Committee on 3rd November 2006 but consideration of the application was deferred to allow further investigation.
- 3.5 Councillor David Blackburn has met with representatives of the school room, where they outlined the plans for the development and detailed the work with young people and school children they would be able to take forward as a result of the improvements.

3.3 New Projects

- 3.3 The Area Management Team in partnership with key agencies develops new projects which seek to improve the performance indicators for the relevant services and deliver improvements to communities and their neighbourhoods, which in turn help to meet the priorities, set out in the Area Delivery Plan for Outer West Leeds. These projects are then presented to the Area Committee as Well-being projects. The current request(s) are outlined in a financial summary below:

	Request for Well-being funding by year			
Project	2005/06	2006/07	2007/08	Appendix
Pudsey In Bloom		£2424.44 revenue		1
Calverley In Bloom		£2518.27 revenue		2
Scout Centenary Floral Display		£3,000 revenue		3
Lancasterian School Room		£15,000 capital		4
	Total	£22,942.71 (£7,942.71 revenue and £15,000 capital)		

4.0 Small Grants and Skips

4.1 No new small grant application have been received since the last Area Committee on 3rd November 2006.

4.2 No Skip applications has been received and authorised since the last Area Committee meeting, on 3rd November 2006 - The total spent on skips so far is £2,521 this leaves £2,569 remaining from the total £5000 that has been set aside.

5.0 Implications For Council Policy And Governance

5.1 Well being projects are derived from Area Management's Area Delivery Plan. This Plan helps to fulfill the Council's Corporate Plan by aiming to create better neighbourhoods and confident communities.

6.0 Legal And Resource Implications

6.1 The financial resource implications of well-being projects will be processed via Area Management's Well-Being budget. Staff resources will be provided by Area Management and partner agencies.

7.0 Conclusions

7.1 The projects outlined in this report aim to:

- improve the quality and value for money of Council service delivery;
- improve the quality of democracy and find new ways to facilitate citizen participation in local government through the development of links between ward members and their communities;
- to co-ordinate policy and service delivery between the local service providers.

8.0 Recommendations

8.1 The Area Committee is asked to:

- a) note the amount of Well-being remaining to be spent by the Outer West Area Committee;
- b) comment upon and where appropriate approve the project and request for funding from the Well-being Budget attached at appendix 1, 2, 3 and 4.

Appendix 1

Area Committee Well Being Fund Commissioning of Service

Project Name: Pudsey in Bloom Town Centre Improvements

Lead Organisation: Learning & Leisure/Pudsey In Bloom

Project Summary:

Building upon previous years floral displays delivered within Pudsey, Area Management is proposing to again support the initiative which brings added colour and interest to the area.

The Area Management Team has liaised with Learning & Leisure and Pudsey in Bloom to make sure the project is viable and desirable.

Outcomes (please summarise the main outcome / output / benefit the project will achieve):

The contribution will add value to floral displays in Pudsey and link in with wider In Bloom displays across Leeds.

The project will deliver the following:

10 x 1m barrier troughs

12 x 16" lamppost hanging baskets

4 x 30" hayracks

The displays will be maintained and watered by Parks and Countryside.

All works detailed in quote 15075

Outcomes (summarise the main outcome/output/benefit the project will achieve):

- **Environmental improvements to Pudsey Town Centre.**

Identify which geographic areas will benefit and which Area Committee (Inner or Outer) you are applying to:

The project will benefit Pudsey Town Centre in Outer West Leeds.

Project Cost. Please indicate how much the project will cost (please list all partners and their contributions)

The total cost of the project is £2424.44 revenue (plus vat)

How much Well Being funding is sought and breakdown between capital and revenue)

The full amount requested is £2424.44, revenue (plus vat)

Who will receive be in receipt of the financial order (name of the organisation and contact details):

Chris Hodgson
Learning & Leisure Dept
Parks & Countryside
The Farmhouse
Red Hall Lane
Leeds
LS17 8NB

Appendix 2

Area Committee Well Being Fund Commissioning of Service

Project Name: Calverley in Bloom in Bloom Town Centre Improvements

Lead Organisation: Learning & Leisure/Calverley In Bloom

Project Summary:

Building upon previous years floral displays delivered within Calverley, Area Management is proposing to again support the initiative which brings added colour and interest to the area.

The Area Management Team has liaised with Learning & Leisure and Calverley in Bloom to make sure the project is viable and desirable.

Outcomes (please summarise the main outcome / output / benefit the project will achieve):

The contribution will add value to floral displays in Calverley and link in with wider In Bloom displays across Leeds.

The project will deliver the following:

18 x 16" lamppost hanging baskets

2 x 18" hayracks

1 x 30" hayrack

3 x 1m barrier troughs

Plant (gap-up) 11 x existing barrier troughs

The displays will be maintained and watered by Parks and Countryside and Calverley in Bloom. Park and Countryside will not be watering 4 x 16" hanging baskets, 2 x 18" hayracks and 1 x 30" hayrack.

All works detailed in quote 15074

Outcomes (summarise the main outcome/output/benefit the project will achieve):

- **Environmental improvements to Calverley Centre.**

Identify which geographic areas will benefit and which Area Committee (Inner or Outer) you are applying to:

The project will benefit Calverley Centre in Outer West Leeds.

Project Cost. Please indicate how much the project will cost (please list all partners and their contributions)

The total cost of the project is £2518.27 revenue (plus vat)

How much Well Being funding is sought and breakdown between capital and revenue)

The full amount requested is £2518.27, revenue (plus vat)

Who will receive be in receipt of the financial order (name of the organisation and contact details):

Chris Hodgson
Learning & Leisure Dept
Parks & Countryside
The Farmhouse
Red Hall Lane
Leeds
LS17 8NB

Appendix 3

Area Committee Well-being Fund – Project Proposal Outer West Area Committee

Project Name: The Scouts Centenary Floral Display

Lead Organisation: West Leeds District Scout Council / Department of Leisure Services

Project Delivery - How will the project be delivered? (list any partners involved in the project):

The project will be delivered by Learning & Leisure (Parks & Countryside).

Project Summary (include a brief description of the main activities, why the project is needed and links to key priorities):

In 2007, Scouting celebrates its worldwide centenary. This is an opportunity to promote the values, benefits and achievements of Scouting to the world, and also for the millions of Scouts around the world to make a real difference to the lives of others through their Centenary activities. Several of our local Scout Groups are 75 – 95 years old, having provided such opportunities for our local community for many years. Locally we wish to raise the profile of Scouting in various ways and through a series of events. In 1967, to celebrate the Diamond anniversary of Scouting, a flowerbed was planted out in Pudsey Park, with the Scouting emblem. For our Centenary our Project is to again mark our celebration in a similar public way.

Outcomes (summarise the main outcome/output/benefit the project will achieve):

In the short and long term the project will raise the awareness of 100 years of both local and worldwide Scouting movement.

Identify which geographic areas will benefit:

The project will be delivered in Pudsey Park but will be promoted across the Wedge.

Project Cost . Please indicate;

How much the project will cost. (please list all partners and their contributions)

The total cost of this project is £3,540.60
Parks & Countryside are to contribute £540.60

How much Well Being Funding is sought and breakdown between capital and revenue)

£3,000 is sought from the Well-being Revenue budget.

Who will be in receipt of the financial order. (name of the organisation and contact details)

Learning & Leisure (Parks and Countryside)

Approved

Date

Not Approved

Date

Appendix 4

Area Committee Well Being Fund Commissioning of Service

Project Name:

Lancasterian School Room - toilet conversion into a store room and kitchen refurbishment.

Lead Organisation:

Trustees of the Lancasterian School Room

Project Summary:

Alteration of existing, disused toilets into a storeroom. The Trustees wish to alter the roof, knock down walls and raise the floor. The Trustees also wish to totally refurbish the kitchen area to bring it up to the appropriate health and safety standards.

Outer West Area Committee has previously funded the creation of disabled toilets at the School Room.

Partners in the project are Upper Moorside Community Group, W.I., GARDENING CLUB AND Neighbourhood Learning.

The renovations are expected to take 2 months and the proposed start date is January 2007.

The renovations will ensure that the school room can provide modern and appropriate facilities for members of the public and partner agencies who include Neighbourhood Action, CLC's, Family Learning (Neighbourhood Learning), Youth Service, West Leeds Healthy Living and environmental agencies.

Outcomes (please summarise the main outcome / output / benefit the project will achieve):

The facilities will be improved and where appropriate brought up to current health and safety standards. The improvements will benefit the users of the school room who include children, young people, families, carers and the elderly (this is estimated at around 350 people).

Project Cost (please indicate how much the project will cost, how much Well Being Funding is sought and breakdown between capital and revenue):

The total cost of the remodelling is £23,000.

The Trustees are seeking £15,000 capital contribution from Wellbeing.

£2,000 has been secured from Neighbourhood Learning Capital Grants and the Trustees have raised a further £6,000 from fundraising events and donations.

Identify which geographic areas will benefit and which Area Committee (Inner or Outer) you are applying to:

Outer Area Committee, the project will directly benefit persons living in the Wortley, Bawns and Stonecliffe Estate.

State who will receive the funding for this project:

Trustees of the Lancaterian School Room

Mrs Jenny Jamieson (Secretary)

27 Back Lane

New Farnley

Leeds

LS12 5HN

0113 285 3536



Originator: Fiona
Wilkinson
Tel: 0113 39 51973

Report of the Director of Neighbourhoods and Housing

Outer West Area Committee

Date: 8th December 2006

Subject: Town and District Centre Update

<p>Electoral Wards Affected: Pudsey Calverley and Farsley</p>	<p>Specific Implications For:</p> <p>Ethnic minorities <input type="checkbox"/></p> <p>Women <input type="checkbox"/></p> <p>Disabled people <input type="checkbox"/></p> <p>Narrowing the Gap <input checked="" type="checkbox"/></p>
<p>Council Function <input type="checkbox"/></p>	<p>Delegated Executive Function available for Call In <input checked="" type="checkbox"/></p> <p>Delegated Executive Function not available for Call In Details set out in the report <input type="checkbox"/></p>

Executive Summary

The Capital Programme 2004/08 made provision for £7.5m as the Town and District Regeneration Scheme. This initiative, seeks to provide funding for schemes which will contribute to the economic regeneration of town, village and district centres.

Within Outer West Pudsey and Farsley district centres have been included in the improvement programme.

1.0 Purpose Of This Report

1.1 The purpose of this report is to advise members of the progress of the Pudsey and Farsley Town and District Centre Schemes.

2.0 Background Information

2.1 The purpose of the Town and District Centre Schemes are to improve the

2.2 The Capital Programme 2004/08 made provision for £7.5m as the Town and District Regeneration Scheme. This initiative, seeks to provide funding for schemes which will contribute to the economic regeneration of town, village and district centres.

2.3 Town and District Centre Schemes put forward had to meet the following criteria to be considered:

- be for the economic regeneration of town, village and district centres;
- be linked to the achievement of Council priorities;
- not create any additional revenue implications for the Council.

2.4 A package of Schemes was approved at Asset Management Group on 20th October 2006. Pudsey and Farsley Town and District Centre Schemes were part of this approval.

2.5 The proposals for **Pudsey** are as follows:

Phase 1:

- Remodel Leisure Centre Car Park to provide additional spaces
- Heritage Lighting along portion of Church Lane
- Floodlighting Pudsey Town Hall
- Artwork to the external of the Leisure Centre (side facing Pudsey Park)

Phase 2:

- Shop front improvements including signage, canopies and security measures in 3 areas, 2 – 8 Market Place round to 14 – 18 Church Lane (Woolworths block), Boots Parade (Boots, Age Concern and Reeds Rains), Whitegates to May News, end of Church Lane (Bet Fred, Ainsleys and Greetings) and Kwik Save and Freezer City.

2.6 A total of £892,346 has been approved for Pudsey to be split into Phase 1 £170,940, for the street scene improvements below with £130,000 for the Markets improvements for the and Phase 2 £592,052. The Phase 2 funding assumes a £592,052 contribution from the private sector.

2.7 The proposals for **Farsley** are as follows:

Phase 1:

- Improvements to the exterior of library building and seating area.
- Demolish toilet block, clear site (and landscape area)
- Old Road (Minster Flats), new fencing, seats, gates and columns
- School Street car park, hand rails and barriers
- Memorial Garden, new path, seating and paint railings
- General Street Scene – new guardrails, paint lighting columns
- Hainsworth, Walton, East Court fencing
- The Gardens, Fairfield Avenue fencing and gates
- CCTV has already been approved and installed

Phase 2:

- Shop forecourt improvements

2.8 A total of £296,351 has been approved for Farsley to be split into Phase 1 £278,801 and Phase 2 £17,550. The Phase 2 funding assumes a £17,550 contribution from the private sector.

2.9 The detailed design process has been initiated for the Leisure Centre Car Park and the Markets in Pudsey.

2.10 The Market refurbishment is being co-ordinated by Markets and they have advised of the following revised timescales:

- Planning permission submitted start of November 2006
- ADS are currently working on the tender documentation and tenders out likely to be out before Christmas 2006
- Tenders closing date end of January 2007
- Tender acceptance by end of Feb
- Start on site by end of March
- 26 week contract (based on market operating on existing site)

2.11 The Leisure Centre Car Park is being managed and delivered by a partnership approach between Highways and West Leeds Area Management. The following draft timescales have been drawn up:

- Detailed Design
- Approval of works relating to the trees agreed by end of November 2006
- Out to tender before Christmas 2006
- Tender analysis and award of contract January 2007
- Start on Site February 2007
- 8 week contract, 90 spaces must be available through contract period

2.12 The other elements of the scheme for Pudsey are timetabled as follows:

Pudsey Phase 1

- Leisure Centre Artwork, installation Summer/Autumn 2007
- Heritage lighting installation will follow the PFI refurbishment time-table with works identified to commence in May 2007.
- Town Hall floodlighting installation, will depend on LCC and PFI lead in times.

Pudsey Phase 2 (shop works)

- Private sector contribution, design and maintenance agreements 2006/7
- Report to Asset Management Group on private sector arrangements March 2007
- Further design work if required Spring/Summer 2007
- Out to tender and tender analysis late 2007
- Start on site 2008
- Completion will depend on final design specification

2.13 The other elements of the Farsley Scheme are as follows:

Farsley Phase 1:

- Railings to start on site in 2007/8 followed by other associated works
- Memorial Garden, start date dependant on detailed design process
- Toilet Block, start date dependant on detailed design process
- Streetscene improvements, to be completed in 2007/8

Farsley Phase 2 (shop works)

- Private sector contribution, design and maintenance agreements 2006/7
- Report to Asset Management Group on private sector arrangements March 2007
- Further design work if required Spring/Summer 2007
- Out to tender and tender analysis 2007 Summer if no further design work required
- Start on site 2007/8
- Completion will depend on final design specification

2.14 There are 2 additional regeneration schemes proposed for delivery in Pudsey during the same period as the Town and District Centre funded schemes. These are the Metro Bus Station and Pudsey Park Improvement, both of which will have a report tables at Committee on 8th November 2006.

3.0 Main Issues

- 3.1 The delivery of Phase 2 in both schemes is dependant on the level of private sector funding which can be levered in through the works. The allocation to these phases is provisional at this stage until ratification has occurred via Asset Management Group in March 2007.
- 3.2 As the schemes are in the initial stages of design and delivery no issues which would jeopardise delivery have arisen. Project delivery, unless otherwise stated will be managed by the client (West Leeds Area Management) in partnership with the relevant design agency reporting to Major Projects Team.
- 3.3 A risk register has been compiled for each project and will be used to manage risk throughout the projects.

4.0 Implications For Council Policy And Governance

4.1 Well-being projects are derived from Area Management's Area Delivery Plan. This Plan helps to fulfill the Council's Corporate Plan by aiming to create better neighbourhoods and confident communities.

5.0 Recommendations

5.1 Members are asked to note the content of this report

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